UNDRR
UN Office for Disaster Risk Reduction

UNDRR WORK PROGRAMME

2024-2025

In Support of the Sendai Framework for Disaster Risk Reduction

UNDRR ORGANISATION CHART

HEAD OF ENTITY

Special Representative of the Secretary General for Disaster Risk Reduction

Director
United Nations Office for Disaster Risk Reduction

- UNDRR Front Office
- Global Platform Coordination Policy Coordination

RISK KNOWLEDGE, MONITORING AND CAPACITY DEVELOPMENT BRANCH

Main Focus on Strategic Objective 1

Geneva / Bonn / Incheon

- Sendai Monitor Data, Indicators and Information Systems (Bonn)
- Capacity Development Global Education & Training Institute Development of Normative Tools and Pilots (Incheon)
- Global Risk Analysis and Reporting (Geneva)

INTERGOVERNMENTAL PROCESSES, INTERAGENCY COOPERATION AND PARTNERSHIPS BRANCH

Main Focus on Strategic Objective 3

Geneva / New York / Kobe

- Support to Intergovernmental Processes and Interagency Cooperation (New York & Geneva)
- Partnership (Geneva)
- Kobe Office (Kobe)

COMMUNICATION, ADVOCACY AND KNOWLEDGE MANAGEMENT SECTION

Main Focus on Strategic Objective 4

Geneva / Bangkok / Manila / Bonn

- Contents and Channels (Geneva & Bonn)
- Campaigns and Community (Geneva)
- Information Design and Technology Solutions (Bangkok & Manila)

ENABLERS

- **Resource Planning and Management Section** (Geneva)
  - Planning and Monitoring
  - Finance, Budget and Procurement
  - Human Resources, Administration
- **External Relations Section** (Geneva / Brussels)
  - Resource Mobilization
  - Donor Relations (Geneva & Brussels)

SUPPORTING REGIONAL, NATIONAL AND LOCAL IMPLEMENTATION AND MONITORING

Main Focus on Strategic Objective 2

Regional Office for Africa (Nairobi / Addis Ababa)

- DRR Policy and Coordination
- Sendai Monitoring
- Risk Knowledge and Analysis
- External Relations
- Stakeholder Engagement

(Nairobi)

- African Union Liaison Office (Addis Ababa)

Regional Office for Asia and the Pacific (Bangkok / Suva)

- DRR Policy and Coordination
- Sendai Monitoring
- Risk Knowledge and Analysis
- External Relations
- Stakeholder Engagement

(Bangkok)

- Pacific Office (Suva)

Regional Office for Americas and the Caribbean (Panama)

- DRR Policy and Coordination
- Sendai Monitoring
- Risk Knowledge and Analysis
- External Relations
- Stakeholder Engagement

Regional Office for Europe and Central Asia (Brussels)

- DRR Policy and Coordination
- Sendai Monitoring
- Risk Knowledge and Analysis
- External Relations
- Stakeholder Engagement

Regional Office for Arab States (Cairo)

- DRR Policy and Coordination
- Sendai Monitoring
- Risk Knowledge and Analysis
- External Relations
- Stakeholder Engagement

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INTRODUCTION

THE POWER OF PREPAREDNESS – NAVIGATING AN UNPREDICTABLE WORLD

Natural and man-made hazards are formidable, yet not insurmountable. A world where vulnerabilities and exposure to hazards are minimised and communities are resilient is the vision of the Sendai Framework for Disaster Risk Reduction 2015–2030 and the passion behind the work of the United Nations Office for Disaster Risk Reduction (UNDRR).

The urgency of our mandate and the need to accelerate global efforts to reduce disaster risks has been amplified in recent years. An escalating climate crisis, a surge in global disasters, mounting economic setbacks from unchecked risks, and the compounded impacts of the COVID-19 pandemic and persistent global conflicts define our current era.

The UNDRR Work Programme 2024–2025 falls at a critical juncture. It follows a successful 2022 programmatic implementation year and is guided by the High-Level Meeting of the General Assembly on the Midterm Review of the Implementation of the Sendai Framework for Disaster Risk Reduction 2015–2030, held on 18–19 May 2023 in New York, which took stock of progress made and challenges faced during the first seven years of implementation of the Sendai Framework. The main outcome document of the high-level meeting was the adoption by Member States of a Political Declaration that calls upon States to accelerate the implementation of the Sendai Framework's four priorities for action in the period remaining until 2030.

For a resilient future, a collaborative spirit is paramount. Governments, global entities, financial institutions, the private sector and every stakeholder in this endeavor must renew their commitment. Together, we can realise the Sendai Framework's vision and the broader 2030 Sustainable Development Goals. The future awaits our collective action.

"The era of global warming has ended; the era of global boiling has arrived. Leaders must lead. No more hesitancy. No more excuses. No more waiting for others to move first. There is simply no more time for that. It is still possible to limit global temperature rise to 1.5 degrees Celsius and avoid the very worst of climate change. But only with dramatic, immediate climate action."

— United Nations Secretary General

CHART

OF THE SENDAI FRAMEWORK FOR DISASTER RISK REDUCTION

2015-2030

SCOPE AND PURPOSE

The present framework will apply to the risk of small-scale and large-scale, frequent and infrequent, sudden and slow-onset disasters, caused by natural or manmade hazards as well as related environmental, technological and biological hazards and risks. It aims to guide the multi-hazard management of disaster risk in development at all levels as well as within and across all sectors

EXPECTED OUTCOME

The substantial reduction of disaster risk and losses in lives, livelihoods and health and in the economic, physical, social, cultural and environmental assets of persons, businesses, communities and countries

GOAL

Prevent new and reduce existing disaster risk through the implementation of integrated and inclusive economic, structural, legal, social, health, cultural, educational, environmental, technological, political and institutional measures that prevent and reduce hazard exposure and vulnerability to disaster, increase preparedness for response and recovery, and thus strengthen resilience

TARGETS

Target A

Substantially reduce global disaster mortality by 2030, aiming to lower average per 100,000 global mortality between 2020-2030 compared to 2005-2015

Target B

Substantially reduce the number of affected people globally by 2030, aiming to lower the average global figure per 100,000 between 2020-2030 compared to 2005-2015

Target C

Reduce direct disaster economic loss in relation to global gross domestic product (GDP) by 2030

Target D

Substantially reduce disaster damage to critical infrastructure and disruption of basic services, among them health and educational facilities, including through developing their resilience by 2030

Target E

Substantially increase the number of countries with national and local disaster risk reduction strategies by 2020

Target F

Substantially enhance international cooperation to developing countries through adequate and sustainable support to complement their national actions for implementation of this framework by 2030

Target G

Substantially increase the availability of and access to multi-hazard early warning systems and disaster risk information and assessments to people by 2030

PRIORITIES FOR ACTION

There is a need for focused action within and across sectors by States at local, national, regional and global levels in the following four priority areas.

PRIORITY 1

Understanding disaster risk

Disaster risk management needs to be based on an understanding of disaster risk in all its dimensions of vulnerability, capacity, exposure of persons and assets, hazard characteristics and the environment

PRIORITY 2

Strengthening disaster risk governance to manage disaster risk

Disaster risk governance at the national, regional and global levels is vital to the management of disaster risk reduction in all sectors and ensuring the coherence of national and local frameworks of laws regulations and public policies that, by defining roles and responsibilities, guide, encourage and incentivize the public and private sectors to take action and address disaster risk

PRIORITY 3

Investing in disaster risk reduction for resilience

Public and private investment in disaster risk prevention and reduction through structural and non-structural measures are essential to enhance the economic, social, health and cultural resilience of persons, communities, countries and their assets, as well as the environment. These can be drivers of innovation, growth and job creation. Such measures are cost-effective and instrumental to save lives, prevent and reduce losses and ensure effective recovery and rehabilitation

PRIORITY 4

Enhancing disaster preparedness for effective response, and to «Build Back Better» in recovery, rehabilitation and reconstruction

Experience indicates that disaster preparedness needs to be strengthened for more effective response and ensure capacities are in place for effective recovery.

Disasters have also demonstrated that the recovery. rehabilitation and reconstruction phase, which needs to be prepared ahead of the disaster, is an opportunity to Build Back Better» through integrating disaster risk reduction measures. Women and persons with disabilities should publicly lead and promote gender-equitable and universally accessible approaches during the response and reconstruction phases

GUIDING PRINCIPLES

- Primary responsibility of States to prevent and reduce disaster risk, including through cooperation
- Shared responsibility between central Government and national authorities, sectors and stakeholders as appropriate to national circumstances
- Protection of persons and their assets while promoting and protecting all human rights including the right to development
- Engagement from all of society
- Full engagement of all State institutions of an executive and legislative nature at national and local levels
- Empowerment of local authorities and communities through resources, incentives and decision- making responsibilities as appropriate
- Decision-making to be inclusive and risk-informed while using a multi-hazard approach
- Coherence of disaster risk reduction and sustainable development policies, plans, practices and mechanisms, across different sectors
- Accounting of local and specific characteristics of disaster risks when determining measures to reduce risk
- Addressing underlying risk factors cost-effectively through investment versus relying primarly on post-disaster response and recovery
- «Build Back Better» for preventing the creation of, and reducing existing, disaster risk
- The quality of global partnership and international cooperation to be effective, meaningful and strong
- Support from developed countries and partners to developing countries to be tailored according to needs and priorities as identified by them

THE WORK PROGRAMME 2024–2025

– STRIVING FOR IMPACT

The 2024–2025 Work Programme aligns with the Strategic Framework 2022–2025, which defined four areas in which action needs to be accelerated. The infographic on pp.12-13 analyses achievements so far and ambitions for the next two years for each of these accelerators.

The Work Programme for 2024–2025 follows the four strategic objectives defined in the Strategic Framework 2022–2025. Several adjustments have been introduced at the level of deliverables to ensure greater focus on key new developments that took place during the previous two years. These include the High Level Meeting of the Midterm Review of the Implementation of the Sendai Framework, the launch by the UN Secretary-General of the Early Warnings for All initiative of the UN Secretary-General, endorsed by the General Assembly, and the establishment of the G20 Working Group on Disaster Risk Reduction.

UNDRR will tailor its support for Member States in achieving better understanding of risk, financing for disaster risk reduction and de-risking investments, risk governance, resilient infrastructure, nature-based solutions and mainstreaming inclusiveness with particular

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emphasis on gender, persons with disabilities, and local, traditional and Indigenous knowledge. The needs of the least developed countries, small island developing States, landlocked developing countries and middle-income countries with particular conditions of vulnerability will be prioritised.

Finally, the Work Programme includes the development of the new UNDRR Strategic Framework covering 2026–2030 that will be instrumental in shaping up the work of the organisation during the last five years of the Sendai Framework implementation period. At the same time it will contribute to discussions on the post-2030 Agenda for Sustainable Development with the aim of ensuring a more resilient future for all.

As highlighted by the President of the General Assembly during the High-Level Meeting on the Midterm Review of the Implementation of the Sendai Framework, "We possess the knowledge, the expertise and the resources to prevent and avert the destructive impacts of disasters." Governments, the UN system, regional intergovernmental organisations, international financial institutions, the private sector and key stakeholder groups should all work together with renewed commitment so we can achieve by 2030 the outcomes and goals of the Sendai Framework and the 2030 Agenda for Sustainable Development.

The High-Level Meeting of the General Assembly on the Midterm Review of the Implementation of the Sendai Framework

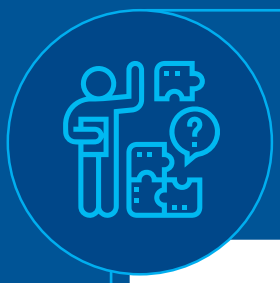
Convened by the President of the UN General Assembly, the High-Level Meeting of the General Assembly on the Midterm Review of the Implementation of the Sendai Framework for Disaster Risk Reduction 2015–2030 (HLM) took place from 18–19 May 2023 at the UN Headquarters in New York.

The period for the implementation of the Sendai Framework ends in 2030, at the same time as the 2030 Agenda for Sustainable Development and its Sustainable Development Goals (SDGs). The HLM provided a platform for Member States, the UN system partners and other stakeholders to reflect on the findings and recommendations of the Midterm Review, to examine context shifts and issues that have emerged since 2015, to identify course corrections and new initiatives to more effectively address the systemic nature of risk, and to realise the outcomes and goals of the Sendai Framework. Participants reinforced the centrality of disaster risk reduction planning to achieving the SDGs. Delegates adopted a Political Declaration reflecting these interlinking themes and pledging their renewed commitment to work across and align with various international agendas, particularly those on climate and biodiversity.

UNDRR's Work Programme 2024–25 aligns with the outcomes of the Midterm Review of the Implementation of the Sendai Framework and incorporates its outcomes, primarily the Political Declaration of the HLM (A/RES/77/289).

ACCELERATORS

WHERE DO WE STAND AND WHAT'S NEXT?



SCALING UP USE OF DISASTER AND CLIMATE RISK INFORMATION FOR DECISION-MAKING

MAIN ACHIEVEMENTS SO FAR:

- 75 countries received UNDRR risk-related technical support, customized to their specific issues and challenges.
- Next-generation country-level systemic multi-hazard risk assessment prototype applied in Costa Rica, Eswatini, Sudan and Somalia.
- Prototype of the new database, including a maturity assessment framework, developed and government and stakeholder engagement enhanced.

RESULTS BY 2025:

- 25% increase in the number of countries applying new risk information and analysis generated by UNDRR.
- 4 new countries initiating specific analysis with UNDRR on cascading and systemic risks apply it in planning and decision-making.
- New-generation tracker for hazardous events, losses and damages in place and being used by 100 countries.

ACCELERATING CLIMATE RISK REDUCTION

MAIN ACHIEVEMENTS SO FAR:

- Disaster risk reduction is now recognized as an important dimension of climate action, especially in loss, damage and adaptation issues.
- Comprehensive risk management supporting integrated climate and disaster risk planning are accelerated thanks to better collaboration between ministries responsible for disaster risk management, climate change adaptation, and planning and finance.
- Consistent policy advocacy and messaging in all national, regional and global forums on the importance to act on the confluence of climate, water and disaster risks in a comprehensive way.

RESULTS BY 2025:

- Accelerate advocacy on climate action through "Zero Climate Disasters" campaign.
- Strengthen disaster risk reduction at the core of climate action, both in the mechanisms relevant to UNFCCC and the Paris Agreement and through a diverse range of partners and stakeholders with a whole-of-organisation-wide effort.
- Establish comprehensive risk management as an integral component of UNDRR's technical assistance to countries, while advancing implementation through priority sectors.

SCALING UP COMMUNICATION AND PUBLIC ADVOCACY FOR BUILDING HIGHEST POLITICAL TRACTION AND COMMITMENT TO DISASTER RISK REDUCTION

MAIN ACHIEVEMENTS SO FAR:

- Regular growth of UNDRR's visibility and influence – the organization is now prominent in major global deliberations and processes, including the Conference of Parties of the UNFCCC. Further, the baseline survey of more than 2,000 development actors showed an 85% awareness of the relevance of UNDRR's work to global resilience efforts.
- Shaping and influencing messaging to mobilise critical implementation partners both within and external to the UN system by co-leading the Early Warning for All Initiative and leading Pillar 1. UNDRR flagship international days have achieved record numbers of events and breadth of outreach.
- Redesign of PreventionWeb to share and promote best-practice material in a more effective and user-centric way.

RESULTS BY 2025:

- Disaster risk reduction is increasingly used and cited as a critical element of development by key spokespeople both within and external to the UN system.
- Successful coordination, jointly with the World Meteorological Organization, of the Communications Task Force for the Early Warning for All initiative and development of communications materials to demonstrate progress and impact. Creation of a global network of journalists for disaster risk reduction which will directly support engaging the media as a stakeholder under the Sendai Framework and contribute to achieving the initiative.
- Expansion of PreventionWeb as the leading engagement platform for the disaster risk reduction community, establishing collaboration with donors and partners for specific topics.

ACCELERATING FINANCING FOR DISASTER RISK REDUCTION AND DE-RISKING INVESTMENT

ACHIEVEMENTS SO FAR:

- In-country support assisting 8 governments to conduct resilience reviews and stress-testing of infrastructure systems.
- Enabled gap assessment in disaster risk reduction-related public investment through a tagging and tracking expenditure system implemented in several countries and produced standards for capital market investment in climate resilience.
- Developed innovative guidance for risk-informed national financing frameworks and helped build international consensus around necessary policy reforms for disaster risk reduction financing, including at the Midterm Review of the Implementation of the Sendai Framework and G20.

RESULTS BY 2025:

- Increase number of countries supported with financing frameworks for disaster risk reduction and strengthened capacity for identifying financing gaps.
- Enhance assessment of infrastructure vulnerabilities in several regions and increased actions for resilient infrastructure.
- Accelerate investment in resilience through partnership and innovative financing models for disaster risk reduction, such as blended finance instruments and prevention/resilience bonds.

RESOURCE REQUIREMENTS

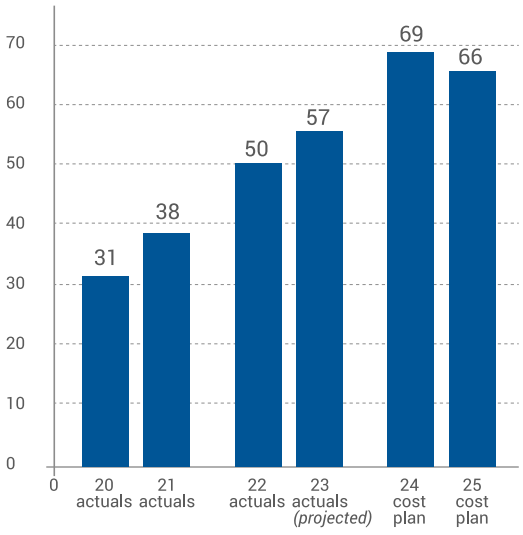
– A CALL TO GO FURTHER, FASTER

In the Political Declaration of the High-Level Midterm Review of the Implementation of the Sendai Framework for Disaster Risk Reduction 2015–2030 (HLM) adopted by the United Nations General Assembly Resolution (A/RES/77/289) on 18 May 2023, Heads of State and Government, Ministers and High Representatives said that "While we recognise that the implementation of the Sendai Framework is delivering positive results, we are deeply concerned that the pace of implementation is not sufficient nor equal. Insufficient access to disaster data, risk knowledge, technology and financing, as well as insufficient prioritisation and action on disaster risk reduction, including through climate action, continue to hinder progress in implementing the Sendai Framework."

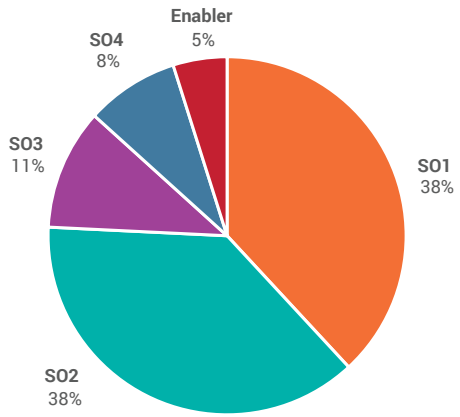
The 2024–2025 Work Programme responds to this call to go further, faster, and estimates the total resource requirement for 2024–2025 at $135 million. This represents an increase of 23 per cent over the 2022–2023 Work Programme – mainly because a robust programmatic ambition on early warning was added. We appreciate the support and encouragement of our donor community, who have enabled us to be bold in our vision and have supported us with resources as we work tirelessly on disaster risk reduction together, in a choreographed step forward, ensuring that the way we build for our future is one of resilience, preparedness and foresight.

Outlined below is a summary of the financial implementation of UNDRR work programmes since 2020. It shows that the current Work Programme budget is continuing on the path of acceleration in the programme delivery with the aim to build synergies between our work on early warning and supporting the implementation of the Sendai Framework priorities. The chart below provides a snapshot of the overall distribution of the activity budget across the Strategic Objectives.

UNDRR Expenditures and Resource Requirements Pattern, US$ Million



2024–25 Activities Budget Breakdown by Strategic Objective



UNDRR's achievements so far and its future work are driven by its dedicated staff, who through their collective insights and nuanced understanding of disaster risk reduction serve as bridges between policy conceptualisation and its subsequent implementation, ensuring that normative work eventually catalyses real change that is relevant, robust and resilient. In addition to this, we are grateful to the Junior Professional Officers (JPO), the United Nations Volunteers and the interns who bring new energy and insight to our work. Staff diversity contributes to the Organisation's innovation potential and inclusiveness. In August 2023, 60 per cent of UNDRR's staff were female, and staff consisted of 50 different nationalities.

Our challenges are many, and seeing the tangible impact of our work takes time. With the trust and support of stakeholders, UNDRR will push forward confidently as we are reminded daily that disaster risk is increasingly complex and systemic, and that hazards can trigger each other with cascading and compounding impacts within and across sectors and geographies as well as at the local, national, regional and global levels.

As in previous years, more than 99 per cent of UNDRR's Work Programme is funded through voluntary contributions. The importance of this vital support was recognised by Member States in General Assembly Resolution 75/216, which "urges existing and new donors to provide sufficient funding and, where possible, to augment financial contributions to the United Nations trust fund for disaster risk reduction to support the implementation of the Sendai Framework, including through unearmarked and, where possible, multi-annual contributions." The flexible nature of unearmarked core funding is particularly important for implementing the Work Programme seamlessly, while multi-year funding enables UNDRR to better plan its work.

UNDRR remains committed to actively engaging with Member States throughout the 2024–2025 biennium, regularly consulting through the Geneva-based UNDRR Support Group, the New York–based Group of Friends and regular donor meetings to discuss progress in implementing the Work Programme, as well as planning the upcoming Strategic Framework.

The UNDRR Work Programme is part of the UN Secretary-General's annual Programme Budget under Section 27, which contains the annual budgetary requirements and reports on results achieved in key programmatic areas. UNDRR's annual reports will continue to highlight key achievements, detailing contributions received and reporting on key performance indicators defined in the Work Programme Results Framework.

STRATEGIC OBJECTIVE

01

COUNTRIES USE QUALITY INFORMATION AND ANALYSIS TO REDUCE RISKS AND INFORM DEVELOPMENT DECISIONS

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Follow-Up Actions Stemming from the Midterm Review of the Implementation of the Sendai Framework

UNDRR's planning is integrating the follow-up actions identified in the Political Declaration of the High-Level Meeting on the Midterm Review of the Implementation of the Sendai Framework for Disaster Risk Reduction 2015–2030 adopted by the General Assembly on 5 May 2023.

Under Strategic Objective 1, UNDRR will focus on the following priorities endorsed by the Political Declaration:

- Commitment to promote a disaster risk–informed approach to sustainable development at the local, national, regional and global levels and to accelerate progress on integrating disaster risk reduction into policies, programmes and investments at all levels;
- Promote the instrumental and cross-cutting role of science, technology and innovation in strengthening the effectiveness and efficiency of disaster resilience building and encourage their greater application to support and accelerate the implementation of the Sendai Framework and its four priorities; and
- Leverage global and regional platforms for disaster risk reduction to be held before 2030 to assess and discuss progress on and give practical guidance for the implementation of the Sendai Framework.

RESULT 1.1

ROBUST EVIDENCE, INNOVATION AND GOOD PRACTICES ON RISK REDUCTION AVAILABLE TO INFORM DECISION-MAKING PROCESSES ACROSS AND WITHIN SECTORS

The acceleration of climate change, biodiversity loss and the impacts of the COVID-19 pandemic have demonstrated an urgent need to strengthen risk knowledge, data and analysis to enable countries to manage today's complex and interconnected risks. An upgrade to climate and disaster risk analytics would improve planning for systemic risks, cascading impacts and the medium- to long-term effects of climate scenarios.

In the Political Declaration of the High-Level Midterm Review of the Implementation of the Sendai Framework, the General Assembly acknowledged the need to assess and address core elements of risk – particularly in respect to the drivers of risk creation and vulnerability – and to better integrate the vulnerability, exposure and resilience of people and communities into existing disaster data platforms and decision-support mechanisms.

UNDRR will work with Member States and other stakeholders in development, fragile and humanitarian contexts to improve access to enhanced products, tools and capacity development. This will happen at global, national, local, sectoral and thematic levels in response to Member States' expressed needs, including in terms of climate projections. This support will strengthen evidence-based, climate-sensitive risk-informed planning and decision-making in both the development and the humanitarian fields.

UNDRR will lead action on Pillar 1, Disaster Risk Knowledge of the Early Warnings for All Initiative, by promoting the development of risk information for effective early warning systems. Moreover, UNDRR will empower countries to use this risk information effectively to improve early warning systems by integrating a gender perspective and enhancing access to them for the most at-risk populations.

DELIVERABLE 1.1.1

GOVERNMENTS AND KEY STAKEHOLDERS' CAPACITY STRENGTHENED TO CONDUCT SYSTEMS-LEVEL RISK ASSESSMENTS AND ANALYSIS FOR RISK REDUCTION APPROACHES AND EFFECTIVE RISK-INFORMED DECISION-MAKING

UNDRR will support Member States and stakeholders in shifting their standard risk management frameworks from simply managing hazards to engineering an improved understanding of risk and how impacts can escalate and cascade across systems. UNDRR will do this by providing technical support to national partners and the UN system on risk information and analytics, foresight and anticipatory actions to inform decision-making. This will include supporting enhanced analytics and data aggregation efforts that take into account the complex climate future and the impacts of changes on people, planet and prosperity.

At country-level, UNDRR will deliver guidance materials, technical tools and training on cascading, multi-hazard and systemic risks to strengthen in-country risk assessment capability. Normative guidance, based on lessons learned, will also help inform risk reduction and climate change integration in Government plans and policies. UNDRR will strengthen risk analytics and assessment processes across the UN system and particularly in UN-coordinated planning processes such as the Humanitarian Programme Cycle and UN Sustainable Development Cooperation Frameworks, as well as national disaster risk reduction strategies and national adaptation plans. UNDRR will also support national authorities in promoting the protection of biodiversity, ecosystems and water cycles through the reduction of disaster and climate risks.

UNDRR will provide support on risk understanding to the Early Warning for All initiative. The work will strengthen and enhance national capacities to collect, analyse, access and use disaster risk knowledge for more inclusive and accessible multi-hazard early warning systems.

UNDRR will also continue implementing the road map developed by the Centre of Excellence that shifts the focus from responding to disasters only after they occur to making a greater investment in preventative comprehensive disaster and climate risk management. The Centre will give particular attention to areas and communities characterised by highly vulnerable and fragile contexts.

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DELIVERABLE 1.1.2

KNOWLEDGE AND INNOVATION GENERATED ON THE SYSTEMIC NATURE OF RISK AND ITS CASCADING EFFECTS TO INFORM DECISION-MAKING, POLICIES AND PROGRAMMING AT GLOBAL, REGIONAL AND NATIONAL LEVELS

The UN Global Assessment Report on Disaster Risk Reduction (GAR), published regularly by UNDRR, is the flagship report of the United Nations on worldwide efforts to reduce disaster risk. The GAR gathers the contributions of nations, public and private disaster risk–related science and research to focus international attention on the issue of risk and to leverage political and economic support for risk reduction. It provides a monitoring of risk patterns and trends, assesses progress and maps out strategic policy guidance for countries.

UNDRR will publish and disseminate the Global Assessment Report Special Edition 2024, which will focus on disaster risk reduction to support adaptation to extreme events (SREX + 10), and one main Global Assessment Report (GAR 2025), which will focus on disaster risk reduction investment, in line with the Sendai Framework Priority for Action 3: Investing in Disaster Risk Reduction for Resilience. A series of outreach events and dialogues that are accessible and inclusive to all will further unpack the contents of these reports to encourage innovative thinking and dialogue on risk. Additional events and briefing notes on topical risk-related issues will also be developed.

UNDRR will also develop guidance tools and methodologies to assist national governments, UN system partners and other stakeholders as they examine how risks escalate and cascade across systems, and how vulnerability and exposure drive impacts. Topics addressed will include the gendered nature of risk, differentiated impact over persons with disabilities, and gender-responsive and disability-inclusive disaster risk reduction.

DELIVERABLE 1.1.3

ENHANCED SCIENTIFIC RESEARCH AGENDA ON DISASTER RISK REDUCTION DEVELOPED AND IMPLEMENTED IN CONJUNCTION WITH SCIENTIFIC AND TECHNICAL ORGANISATIONS AND OTHER PARTNERSHIPS

To achieve the goals of the Risk Science Research Agenda, a broad initiative that encompasses communities and expertise from all of society, UNDRR will prioritise three areas of work. The first relates to convening and organising existing and new research, technology and science communities to measurably advance the nine priorities of the Agenda. The second is developing resources that support common language and methods across disaster risk reduction and risk science communities in support of coherent approaches towards risk reduction. The third leverages UNDRR's position within global and regional risk science communities to connect common language and approaches with identified gaps in advancing global risk science knowledge and practice. In particular, UNDRR will work to strengthen its regional Scientific and Technical Advisory Groups (STAGs) to enhance their critical role in providing technical advice and support for implementing disaster risk reduction activities in the context of each region's particular needs.

UNDRR will play a convening and facilitating role for core stakeholders, such as establishing disaster risk reduction focal points within Member States but also broader public and private communities, to ensure effective dissemination of and action on the priorities in the Risk Science Research Agenda.

RESULT 1.2

GOVERNMENTS AND OTHER STAKEHOLDERS SUPPORTED TO INTEGRATE CLIMATE CHANGE AND DISASTER RISK REDUCTION INTO RELEVANT STRATEGIES AND POLICIES ACROSS AND WITHIN SECTORS

Recent Intergovernmental Panel on Climate Change reports have established the growing impact of climate-related disasters and risks, manifested through increasing frequency and intensity of disasters and extreme events. Risk-blind planning further leads to maladaptation, which is being witnessed more frequently across countries and regions today. In addition, Member States are increasingly calling for more integrated approaches, highlighting the interdependencies between disaster risk reduction, climate, nature (including water and food systems), social protection and resilience.

Enhancing synergy between disaster risk reduction and climate action is supported by a strong convergence of intergovernmental decisions, including the High-Level Midterm Review of the Implementation of the Sendai Framework, the first Global Stocktake under the Paris Agreement, the Global Goal on Adaptation and the UNFCCC COP27 decisions on funding arrangements for Loss and Damage. Combining disaster risk reduction and climate action is also supported by the operationalisation of the Santiago Network for averting, minimising and addressing loss and damage. UNDRR's interventions will focus on turning these high-level decisions into reality through stronger policy coherence at the global level and greater integration at the national and local levels.

DELIVERABLE 1.2.1

POLICIES, PRACTICES AND KNOWLEDGE OF DISASTER RISK REDUCTION AND CLIMATE ACTION ALIGNED FOR SYNERGY IN IMPLEMENTATION AT THE NATIONAL AND LOCAL LEVELS

UNDRR will continue to collaborate with Governments, partners and networks, through targeted and contextualised technical assistance, to promote and implement a comprehensive risk management governance to establish a shared understanding of risk as the basis for integrated implementation across timescales. These interventions will aim at strengthening governance at the national level for the alignment of policies, practices and knowledge related to both disaster risk and climate.

Using a package of guidelines and tools on comprehensive risk management developed during the previous biennium, UNDRR will provide technical assistance to Governments to develop and implement disaster risk reduction strategies and national adaptation plans in the context of the Country Support Approach. UNDRR will assist in extending such synergy to key sectors like agriculture, environment, health and water. In particular, the updating of National Biodiversity Strategies and Action Plans in accordance with the Kunming-Montreal Global Biodiversity Framework (particularly targets 8 and 11) provides a key entry point for comprehensive risk management that includes environmental and biodiversity considerations. National and local linkages will be further strengthened through the application of the comprehensive risk management approach to the Making Cities Resilient 2030 initiative.

DELIVERABLE 1.2.2

GLOBAL POLICIES AND INSTRUMENTS OF DISASTER RISK REDUCTION AND CLIMATE ACTION ALIGNED

UNDRR will lead global efforts to strengthen interlinkages between disaster risk reduction and climate action. This includes close liaison in UNFCCC mechanisms and constituent bodies, ensuring a cross-referencing of related processes between Sendai Framework, UNFCCC and the Paris Agreement and building on related mechanisms rather than constructing parallel ones. Experiences and good practices from national and local implementation will streamline evidence-based policy support to global UNFCCC and Paris Agreement–related processes and ensure better alignment with the Sendai Framework.

UNDRR will support countries through the Santiago Network for averting, minimising and addressing loss and damage associated with the adverse effects of climate change. UNDRR will contribute to the operationalisation of the funding arrangements for loss and damage and the loss and damage fund. UNDRR will also contribute to the work plans of relevant constituted bodies like the Executive Committee of the Warsaw International Mechanism on Loss and Damage, the Adaptation Committee and the Least Developed Countries Expert Group.

UNDRR will further advance this work by stronger engagement through different alliances and networks, including, among others, the Global Shield against Climate Risk, Risk-Informed Early Action Partnership and the Adaptation Action Coalition.

RESULT 1.3

REVIEW AND MONITORING ACCELERATE ACHIEVEMENT AND STRENGTHEN ACCOUNTABILITY TOWARDS THE IMPLEMENTATION OF THE SENDAI FRAMEWORK

UNDRR, as custodian of the Sendai Framework, supports the effective, inclusive and evidence-based review and monitoring of implementation of the Framework, in order to inform Member States's policy decisions.

The Sendai Framework initiated the systematic collection of data and statistics on disaster losses and damages and progress in disaster risk reduction, through globally agreed targets and indicators. The High-Level Midterm Review of the Implementation of the Sendai Framework highlighted the need for greater investment into official data and statistics. UNDRR maintains the only public set of systematically collected records about disaster occurrence and losses and damages, which constitutes data available to inform ongoing consultations on climate-related loss and damage.

The Sendai Framework Monitor allows Member States to systematically report on the agreed global targets and indicators. More than 155 countries are currently using the Sendai Framework Monitor to share progress in disaster risk reduction while also contributing to reporting on related targets and indicators of the Sustainable Development Goals (SDG), especially SDGs 1, 11 and 13.

The Eighth Session of the Global Platform for Disaster Risk Reduction (GP), scheduled in 2025, will be the main global forum for assessing and discussing progress and challenges on the implementation of the Sendai Framework. It is expected to provide an important platform for taking stock of progress made in implementing the recommendations of the Midterm Review document. It will also provide an opportunity for initial multi-stakeholder consultations on the post-2030 modalities.

DELIVERABLE 1.3.1

SENDAI FRAMEWORK IMPLEMENTATION MONITORED AND REPORTED ANNUALLY, INCORPORATING SEX, AGE AND DISABILITY DATA DISAGGREGATION

UNDRR will continue working with partners to enhance availability of high-quality data to assess the progress in meeting the Sendai Framework goal and to report on all Sendai Framework and relevant SDG indicators. Disaggregated data by sex, age, disability and income will help assess the differential impact of disasters and inform intersectional risk management approaches. UNDRR will support the Member States in monitoring and reporting their losses and damages and disaster risk reduction efforts through universally accepted matrices.

UNDRR will further enhance data quality through closer engagement with the statistical community at the global, regional and national levels. In line with decisions of the UN Statistical Commission, UNDRR will continue engaging with the UN Regional Economic Commissions and the UN Statistics Division within the Department of Economic and Social Affairs to bring disaster-related statistics into the mainstream of the global statistical system. This workstream will produce a common framework for disaster-related statistics that builds on the foundational work already undertaken and will address disaggregated data by sex, age, disability and income.

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DELIVERABLE 1.3.2

GOVERNMENTS SUPPORTED IN ESTABLISHMENT AND MANAGEMENT OF DISASTER LOSSES AND DAMAGES TRACKING SYSTEMS

UNDRR will develop a more comprehensive tracking system on hazardous events and disaster losses and damages, collaborating with the United Nations Development Programme and the World Meteorological Organisation.

Joining forces with partners, UNDRR will support Governments in reducing climate and disaster risk and impact, strengthen risk-informed development and humanitarian planning, and facilitate the identification of highly exposed areas requiring multi-hazard early warning systems. UNDRR will also provide technical assistance to Governments and stakeholders to strengthen losses and damages data from data collection to analysis and application. UNDRR will advise on data standards, methodological frameworks and modern digital data collection, visualisation and analysis.

This data set will strengthen the evidence base for disasters and the impact of climate change, and it will be designed to consider sustainability and interoperability, thus facilitating reporting and analysis on a wide range of events at all scales. It will support the generation of sub-national and sector disaggregated data by hazard, sex, age, disability and income. This will improve the analysis of the differential impact of disasters to enable a robust information management system for inclusive and evidence-based disaster risk reduction and adaptation action.

DELIVERABLE 1.3.3

GLOBAL PLATFORMS CONVENED TO TAKE STOCK OF PROGRESS, SUPPORT LEARNING AND ACCELERATE ACHIEVEMENT OF THE SENDAI FRAMEWORK

The Eighth Session of the Global Platform for Disaster Risk Reduction (GP2025) is scheduled to take place in Geneva, Switzerland, from 2 to 6 June 2025. UNDRR will continue working in close collaboration with the Government of Switzerland to plan, prepare and organise the Platform.

UNDRR will engage with Member States, UN system partners and stakeholder groups to shape the content of the GP2025, promoting inclusiveness and accessibility, and ensuring wide communication, advocacy and outreach to promote comprehensive climate and disaster risk governance. Leveraging its network of regional offices, UNDRR will coordinate the substantive, logistical and administrative elements of the GP2025, taking into account the outcomes of Regional Platforms for Disaster Risk Reduction that it organises across the world.

STRATEGIC OBJECTIVE 1:

COUNTRIES USE QUALITY INFORMATION AND ANALYSIS TO REDUCE RISKS AND INFORM DEVELOPMENT DECISIONS

$46,578,000

RESULT 1.1

Robust evidence, innovation and good practices on risk reduction available to inform decision-making processes across and within sectors

$20,298,000

DELIVERABLE 1.1.1

Governments and key stakeholders' capacity strengthened to conduct systems-level risk assessments and analysis for risk reduction approaches and effective risk-informed decision-making

$9,418,000

DELIVERABLE 1.1.2

Knowledge and innovation generated on the systemic nature of risk and its cascading effects to inform decision-making, policies and programming at global, regional and national levels.

$5,586,000

DELIVERABLE 1.1.3

Enhanced scientific research agenda on disaster risk reduction developed and implemented in conjunction with scientific and technical organisations and other partnerships

$5,294,000

RESULT 1.2

Governments and other stakeholders supported to integrate climate change and di- saster risk reduction into relevant strategies and policies across and within sectors

$4,150,000

DELIVERABLE 1.2.1

Policies, practices, and knowledge of disaster risk reduction and climate action aligned for synergy in implementation at the national and local levels

$2,297,000

DELIVERABLE 1.2.2

Global policies and instruments of disaster risk reduction and climate action aligned

$1,853,000

RESULT 1.3

Review and monitoring accelerates achievement and strengthens accountability to- wards the Sendai Framework

$22,130,000

DELIVERABLE 1.3.1

Sendai Framework implementation monitored and reported annually, incorporating sex, age and disability data disaggregation

$6,325,000

DELIVERABLE 1.3.2

Governments supported in establishment and management of disaster losses and damages tracking systems

$4,361,000

DELIVERABLE 1.3.3

Global Platforms convened to take stock of progress, support learning and accelerate achieve- ment of the Sendai Framework

$11,444,000

STRATEGIC OBJECTIVE

02

DISASTER RISK REDUCTION GOVERNANCE STRENGTHENED AT GLOBAL, REGIONAL, NATIONAL AND LOCAL LEVELS

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Follow-Up Actions Stemming from the Midterm Review of the Implementation of the Sendai Framework

UNDRR is integrating the follow-up and review actions identified in the Political Declaration of the High-Level Meeting on the Midterm Review of the Implementation of the Sendai Framework for Disaster Risk Reduction 2015–2030 adopted by the General Assembly on 5 May 2023.

Under Strategic Objective 2, UNDRR will focus on the following priorities endorsed by the Political Declaration:

- Investment in enhancing the capacity and capability of developing countries – in particular the least developed countries, landlocked developing countries and small island developing States – for disaster risk reduction by strengthening capacity-building investment and programmes at the national, regional and global levels, such as the United Nations Office for Disaster Risk Reduction Global Education and Training Institute; and

- Enhancement of technical support, when requested, for the development of disaster risk reduction standards, legislation and regulations; comprehensive risk governance; data collection, disaggregation and monitoring; risk analytics; de-risking investments; and accessible multi-hazard early warning systems.

RESULT 2.1

EFFECTIVE AND INCLUSIVE REGIONAL COORDINATION AND REVIEW MECHANISMS ACCELERATE IMPLEMENTATION OF THE SENDAI FRAMEWORK

Through its network of regional offices, UNDRR provides support to disaster risk reduction regional coordination and review mechanisms and to advocate for greater integration with the climate and development agendas. Intergovernmental organisations, Regional Economic Commissions and Regional Collaborative Platforms (RCPs) and Issue-Based Coalitions (IBCs) within the UN system play a critical role in coordinating and reviewing progress in implementing the Sendai Framework at regional, sub-regional and national levels.

Regional Platforms for Disaster Risk Reduction (RPs) bring together Member States, regional organisations, development partners and all other stakeholders to review progress share experiences, good practices and lessons learned; and build a consensus on core strategic priorities and the way forward. By doing so, the RPs support the implementation of regional action plans, enable building coherence across post-2015 development agendas paving the way for the Global Platform on Disaster Risk Reduction planned for 2025.

The UN Plan of Action on Disaster Risk Reduction for Resilience maximises UN efforts to support countries to strengthen risk-informed development programming, planning and investment. The Plan of Action relies on UNDRR's role as the focal point for disaster risk reduction.

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DELIVERABLE 2.1.1

REGIONAL AND SUB-REGIONAL INTERGOVERNMENTAL ORGANISATIONS SUPPORTED TO ACCELERATE RISK-INFORMED DEVELOPMENT ACROSS AND WITHIN SECTORS

Through its regional offices, UNDRR will continue supporting and working closely with regional and sub-regional inter-governmental organisations (IGOs) to scale up the implementation of regional disaster risk reduction strategies and action plans, as well as to strengthen linkages with regional climate change, sustainable development and related plans.

UNDRR will support regional IGOs in revising, enhancing and implementing their regional disaster risk reduction strategies and action plans. UNDRR will support the review of progress, convening high-level events on disaster risk reduction issues to ensure broad understanding and uptake of lessons and recommendations, as well as strengthening regional level monitoring and evaluation capacities and building regional partnerships to scale up disaster risk reduction initiatives.

UNDRR's support to regional IGOs will aim at fostering the development and implementation of national and local disaster risk reduction strategies, identifying good practices in disaster risk reduction governance, building up regional approaches to promote early warning systems and creating opportunities to scale up South-South and Triangular cooperation in disaster risk reduction.

DELIVERABLE 2.1.2

REGIONAL PLATFORMS CONVENED AND ROAD MAPS TO ACCELERATE DISASTER RISK REDUCTION ACTION ACROSS AND WITHIN SECTORS DEVELOPED AND MONITORED

Through its regional offices, UNDRR will support and coordinate the implementation and monitoring of regional and sub-regional strategies and related action plans that emerged from previous Regional Platforms (RPs). Following the Regional Platform of the Americas and the Caribbean that took place in Uruguay in March 2023, UNDRR will organise four additional RPs in Africa, Arab States, Asia-Pacific and Europe and Central Asia during 2024. Outcomes of the RPs will feed the Global Platform scheduled for 2025 in Switzerland.

UNDRR will ensure that RPs are inclusive by promoting the engagement and participation of all actors and sectors involved in disaster risk reduction. In this regard, UNDRR will work to support participation of persons with disabilities by removing physical and communication barriers, ensuring sessions and documentation are accessible, and developing specific knowledge products. UNDRR will also promote gender equality and women's leadership as well as engagement of youth and indigenous peoples so that their knowledge and particular needs are duly integrated and promoted within the RPs' programme and related events.

DELIVERABLE 2.1.3

SUPPORT TO REGIONAL COLLABORATIVE PLATFORMS AND ISSUE-BASED COALITIONS

UNDRR will coordinate work related to the UN Plan of Action on Disaster Risk Reduction for Resilience, with a focus on facilitating the integration of disaster risk reduction into UN country-level programmes and activities.

UNDRR will provide relevant UN regional networks and coalitions with technical support on disaster and climate-related risks. UNDRR will facilitate comparative learning among countries and UN agencies on good practices in risk assessment and actions for risk reduction.

UNDRR regional offices will strengthen their engagement with and support to the Regional Coordination Mechanisms, UN Resident Coordinators, UN Country Teams and Humanitarian Country Teams. They will scale up their engagement and cooperation with Issue-Based Coalitions on disaster, climate risk or resilience, including through collaboration with the UN Development Coordination Office and the Inter-Agency Standing Committee on multidimensional risk assessment.

RESULT 2.2

GOVERNMENTS SUPPORTED TO DEVELOP AND IMPLEMENT INTEGRATED, MULTI-STAKEHOLDER, GENDER-RESPONSIVE AND DISABILITY-INCLUSIVE RISK GOVERNANCE

Risk governance is the system of institutions, mechanisms, policy and legal frameworks and other arrangements to guide, coordinate and oversee disaster risk reduction and related areas of policy. In the Political Declaration of the High-Level Midterm Review of the Implementation of the Sendai Framework, the General Assembly called upon States to strengthen comprehensive disaster risk governance, taking into account their national circumstances, needs and priorities. UNDRR will play a key role in bridging institutional silos and coordinating with different sectors and levels of Government, as well as supporting cohesive and participatory action beyond Government level.

Integrated National Financing Framework (INFFs) and, where possible, dedicated national disaster risk reduction financing strategies can set the stage for efficient investments in prevention. The engagement with civil society, groups most at risk, the private sector, financial institutions and regional organisations will build stronger systems for managing disaster risks and make sure that no one is left behind.

Early warning systems derive from effective risk governance. They are a proven and cost-effective disaster risk reduction, climate change adaptation and sustainable development measure that saves lives and reduces poverty and economic losses from disasters. The General Assembly, in the Political Declaration of the High-Level Midterm Review of the Implementation of the Sendai Framework, recognised the need to invest in, develop, maintain and strengthen people-centred multi-hazard, multisectoral forecasting and early warning systems. It welcomed the progress of the Secretary-General's Early Warnings for All initiative (EW4All), a call to protect everyone on earth through universal coverage of early warning systems.

DELIVERABLE 2.2.1

GOVERNMENTS SUPPORTED TO DEVELOP AND IMPLEMENT MULTI-RISK, MULTI-SECTOR, GENDER-RESPONSIVE, CLIMATE-SENSITIVE AND INCLUSIVE NATIONAL DISASTER RISK REDUCTION STRATEGIES IN LINE WITH THE SENDAI FRAMEWORK

UNDRR will continue supporting Governments in developing national disaster risk reduction strategies and action plans through an inclusive, gender- and disability-responsive and demand-driven approach. UNDRR will facilitate partnerships towards supporting the development/revision and implementation of existing disaster risk reduction strategies and track their implementation, including through the active engagement of national multi-stakeholder coordination mechanisms for disaster risk reduction. UNDRR will strengthen the leadership in disaster risk governance of women, Indigenous communities and persons with disabilities.

UNDRR technical support will focus on ensuring that planners and decision makers have the required disaster risk knowledge and capacity, including a deeper understanding of the root causes of vulnerability and the gendered systemic nature of risk, and appropriate scientific evidence for effective planning, implementation and monitoring of inclusive disaster risk reduction strategies.

Technical advice to Governments in reviewing existing legal and regulatory frameworks will contribute to more effective risk governance. Providing support to the development of sound monitoring, accountability and financing frameworks for national-level disaster risk reduction actions will reinforce effective roll-out and implementation of the strategies and action plans. UNDRR will also continue promoting the formalisation and strengthening of National Platforms for Disaster Risk Reduction as the governance mechanism to ensure coherence among the different policies and activities being designed and implemented by multiple sectors and actors.

DELIVERABLE 2.2.2

GUIDANCE AND CAPACITY PROVIDED TO NATIONAL GOVERNMENTS FOR THE FINANCING OF DISASTER RISK REDUCTION ACTIONS AND FOR ADDRESSING INFRASTRUCTURE RESILIENCE

Through its network of regional offices, UNDRR will develop the capacities of administrations in charge of sector and budget planning, will support the production of baseline reviews and the development of robust disaster risk reduction and climate change action expenditure tracking systems.

UNDRR will support countries, establishing necessary partnerships to apply a disaster risk reduction lens to the Integrated National Financing Frameworks and develop strategies to leverage finance policies and instruments for risk prevention as part of their national disaster risk reduction strategies. UNDRR will

engage with the UN and other partners to inform anticipatory action and forecast-based finance instruments at the country level.

In addition, UNDRR will support national Governments in addressing disaster risk in infrastructure systems by increasing awareness and understanding of infrastructure vulnerability and resilience across Government ministries and other bodies. It will also strengthen national capacity for risk-informed infrastructure planning among infrastructure ministries, disaster management agencies and other stakeholders.

DELIVERABLE 2.2.3

STRENGTHENED INCLUSIVE MULTI-HAZARD EARLY WARNING SYSTEMS THAT REACH THE MOST VULNERABLE

As a co-lead for the Early Warnings for All initiative (EW4All), UNDRR will strengthen multi-hazard early warning systems in at-risk countries. It will support the establishment or improvement of effective and inclusive early warning early action systems that protect those most at risk, including women, girls, persons living with disabilities and older people. It will strengthen in-country coordination of early warning, including through strengthening National Platforms for Disaster Risk Reduction. UNDRR will enhance the capacity of countries

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to track disaster losses and report on Target G of the Sendai Framework. Additionally, UNDRR will provide capacity-development support to countries on early warning through its Global Education and Training Institute.

UNDRR will also mobilise international support and promote increased investment in early warning systems, especially in least developed countries, landlocked developing countries and small island developing States. It will convene periodic inclusive multi-stakeholder forums (Governments, civil society, UN agencies, academia, private sector, etc.) for peer-to-peer learning, sharing country-level experiences and forging new collaborations to accelerate the achievement of the EW4All Action Plan.

UNDRR will prepare annual reports on the EW4All initiative with the World Meteorological Organisation and the Initiative's partners. These will include a progress report from the Advisory Panel to the UN Secretary-General ahead of the Conference of the Parties (CoP) of the United Nations Framework Convention for Climate Change (UNFCCC) and a report to the UN General Assembly. UNDRR will also produce an annual report on the progress towards Target G to track advances in early warning systems in countries.

DELIVERABLE 2.2.4

UN COUNTRY TEAMS AND OTHER RELEVANT COUNTRY-LEVEL TEAMS SUPPORTED TO INTEGRATE MULTI-HAZARD, CLIMATE-SENSITIVE DISASTER RISK REDUCTION INTO DEVELOPMENT PLANNING PROCESSES

UNDRR will leverage its function as focal point for disaster risk reduction in the UN system to maximise the integration of multi-hazard, climate-sensitive disaster risk reduction into development planning processes of UN Country Teams (UNCTs) and other relevant country-level teams.

UNDRR will engage with UN Resident Coordinators and UNCTs to integrate disaster risk reduction and climate change action considerations into the Common Country Analyses and Sustainable Development Cooperation Frameworks. This will be complemented by improved access to global (where possible), national and sub-national data on the hazards, exposure and vulnerabilities that drive disaster risk.

Through its regional offices, UNDRR will enhance and improve existing UN-led mechanisms and processes on risk information and analytics, foresight and anticipatory actions to fill risk knowledge gaps and inform decision-making, including under the Early Warnings for All initiative. This will include strengthening access to the best available risk science and information, and improving guidance on multi-dimensional risk assessment, in partnership with the UN Development Coordination Office and the Inter-Agency Standing Committee.

The Early Warning for All Initiative

On 23 March 2022, the UN Secretary-General launched a global initiative to ensure that every person on earth is covered by multi-hazard, end-to-end and people-centred early warning systems. The Early Warnings for All initiative (EW4all) is meant to break the silos and ensure cooperation at global, regional and national levels among a broad variety of stakeholders for the implementation of effective multi-hazard early warning systems. UNDRR will co-lead the EW4All initiative with WMO from January 2023 until December 2027. In the role as co-lead, and in line with Target G of the Sendai Framework, UNDRR will be a key facilitator among multiple international organisations, regional intergovernmental organisations, the donor community, international and regional financing institutions, national Governments, the private sector, academia and civil society organisations to achieve the initiative's objectives.

RESULT 2.3

LOCAL GOVERNMENTS SUPPORTED TO DEVELOP, IMPLEMENT AND FINANCE CLIMATE-SENSITIVE, INCLUSIVE MULTI-HAZARD DISASTER RISK REDUCTION STRATEGIES

Climate change and disasters have a costly impact on cities' basic services, infrastructure, housing, human livelihoods and health. As 68 per cent of the world's population is expected to live in urban areas by 2050, cities are at the forefront of building resilience for humanity. From this perspective, local Governments are both key targets and key drivers in building urban resilience. Local Governments benefit from urban risk reduction and hold key roles in successfully integrating disaster and climate resilience into urban development planning processes and daily city operations. They are also the closest institutional level to citizens and communities.

In October 2020, UNDRR and partners launched the Making Cities Resilient 2030 (MCR2030) initiative as the successor to the Making Cities Resilient Campaign that ran from 2010 to 2020. MCR2030 aims to further mobilise political, administrative and technical leadership both from within local Governments' authority and from outside partners, including national Governments and key stakeholders. More than 1,500 local Governments and 300 partner institutes have become part of MCR2030 network as of May 2023. MCR2030 builds a global and regional coalition of practitioners, thought leaders, financiers and donors, policymakers, technical agencies and networks with a collective commitment to adopt a systemic, joined-up approach towards achieving the 2030 Agenda.

DELIVERABLE 2.3.1

ENHANCED CAPACITY FOR PLANNING AND IMPLEMENTATION OF INCLUSIVE DISASTER RISK REDUCTION STRATEGIES AT LOCAL LEVEL, ACROSS AND WITHIN SECTORS

As called for by the Political Declaration of the High-Level Midterm Review of the Implementation of the Sendai Framework, UNDRR will provide technical support and tools for local Governments to analyse multi-dimensional risks, establish disaster loss and damage databases and integrate climate projections and data, through multi-stakeholder and multisectoral engagement. UNDRR support will focus on local governments establishing baseline and identifying gaps, developing inclusive multi-hazard disaster risk reduction strategies, addressing the gender dimension in resilience and taking into account the needs of persons with disabilities. UNDRR will leverage tools and resources across UNDRR branches and offices to promote private sector engagement and facilitate the dissemination of related good practices across regions.

To enhance understanding and capacities of local Government in using diagnostic tools such as the Disaster Resilience Scorecard for Cities, UNDRR will ensure that the tools are available in additional local languages and are easily accessible online. UNDRR will also continue to develop and promote the use of specific scorecard annexes for "deeper dives" on important areas, such as disability, gender, climate change, public health, food system, early warning and displacement.

DELIVERABLE 2.3.2

LOCAL GOVERNMENTS AND STAKEHOLDERS SUPPORTED TO ENHANCE RESILIENCE THROUGH MAKING CITIES RESILIENT 2030

UNDRR will engage in the Making Cities Resilient 2030 initiative (MCR2030) at two levels: first, through its network of regional offices providing a "technical offer" to local Governments and partners on urban disaster resilience, supporting risk knowledge through the scorecards and its addendums and the development of resilience plans at local level. Secondly, it will serve as the Secretariat of MCR2030 both at the global and regional levels. UNDRR will broker new and strengthen existing partnerships to create synergies among partners and to guide cities from planning towards taking action and implementing the climate-sensitive disaster risk reduction strategies.

UNDRR will initiate collaborative partnership and coordinate a network of partners, each providing one or more services to increase participating cities' resilience. UNDRR will leverage its stakeholder engagement mechanisms, including the private sector, where they fit best.

Additionally, UNDRR and MCR2030 partners will engage national Governments to strengthen national–local linkages, leverage cities' expertise for enhanced peer-to-peer support through cities serving as resilience hubs, and take a system approach to stimulating cross-stakeholder and -sectoral engagement.

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RESULT 2.4

GOVERNMENTS', UN SYSTEM PARTNERS' AND OTHER STAKEHOLDERS' CAPACITIES ARE DEVELOPED FOR CLIMATE-SENSITIVE, INCLUSIVE DISASTER RISK REDUCTION

National and local Governments are primarily responsible for designing and implementing disaster risk reduction strategies. UN Member States, particularly the least developed countries, small island developing States, landlocked developing countries and middle-income countries facing conditions that exacerbate vulnerability, have identified a need for continued support to develop their capacity for climate-sensitive and inclusive disaster risk reduction actions. The General Assembly further reiterated this need in the Political Declaration of the High-Level Midterm Review of the Implementation of the Sendai Framework.

Capacity development is also essential for other non-governmental stakeholders and UN entities with an active role in building resilience to contribute effectively to systemic and cross-sectoral disaster risk reduction.

The UNDRR Global Education and Training Institute (GETI) provides capacity development and best-practice sharing support at a global level, strengthening the capacities of professionals in areas of disaster risk reduction and climate change adaptation for disaster-resilient societies through advisory and tailored training initiatives.

DELIVERABLE 2.4.1

CAPACITY-DEVELOPMENT INITIATIVES DELIVERED TO ACCELERATE ACTION ON DISASTER RISK REDUCTION BY GOVERNMENTS, UN SYSTEM PARTNERS AND OTHER STAKEHOLDERS

UNDRR will provide training and experience-sharing opportunities through events and knowledge platforms as well as technical guidance to Governments, training institutes, UN system partners and other stakeholders. These will strengthen the recipients' capacities in developing and implementing plans and programmes that reduce disaster and climate risks and enhance resilience.

UNDRR will adjust to national and local contexts by prioritising training-of-trainers approaches and by transferring knowledge and materials to be contextualised and replicated through a wide range of partners and affiliates. It will broaden the range of stakeholders targeted for capacity-building, expanding beyond disaster risk reduction practitioners to include sectoral and climate change professionals. Guidelines and training packages will be adapted to respond to target audience needs, including the development of self-paced modules for all online courses and hybrid modalities.

Special attention will be given on increasing awareness, political commitment and social demand for disaster-resilient development through stakeholder engagement, including parliamentarians, private sector, civil society, persons with disabilities and youth. Capacity development initiatives will cover the issue of risk-informed inclusive development, integrating the use of traditional, Indigenous and local knowledge and practices.

UNDRR will also strengthen collaboration with MCR2030 partners, Global Compact, ARISE private sector alliance, Science and Technology Advisory Group, the UN Office for South-South Cooperation and other key stakeholder groups to provide training on wide-ranging aspects of resilience to enhance support to local Governments for implementing their disaster risk reduction strategies.

DELIVERABLE 2.4.2

EFFECTIVE CAPACITY-DEVELOPMENT PROGRAMMES ON GENDER-RESPONSIVE AND DISABILITY-INCLUSIVE DISASTER RISK REDUCTION ARE DELIVERED BY UNDRR AND ITS PARTNERS AT REGIONAL, NATIONAL AND LOCAL LEVELS

UNDRR will work with partners to provide structured and accessible capacity-development courses on gender-responsive and disability-inclusive disaster risk reduction that include attention to the intersectionality of risk. These will constitute a means to support implementation of the Gender Action Plan for the Sendai Framework as well as the findings of the 2023 Global Survey on Persons with Disabilities and Disasters.

UNDRR will provide in-person training-of-trainer programmes adapted to fit global, regional or national contexts. The programmes will be delivered in the appropriate languages and using accessible means of communication. The training-of-trainer approach aims to cascade capacity-building within regions and countries so that UNDRR and partners are only the initial training entities and the gender-responsive and disability-inclusive approaches become integrated into the training, operations and policies of targeted institutions and stakeholders.

E-learning options will also be further developed and adapted by UNDRR and partners for both gender-responsive and disability-inclusive disaster risk reduction. These courses will have a broad user group, including UN staff, Government officials and stakeholders working in disaster risk reduction. They will be interactive and accessible, with a formal certification at the end from a relevant training institution.

STRATEGIC OBJECTIVE 2:

DISASTER RISK REDUCTION GOVERNANCE STRENGTHENED AT GLOBAL, REGIONAL, NATIONAL AND LOCAL LEVELS

$50,711,000

RESULT 2.1

Effective and inclusive regional coordination and review mechanisms accelerate implementation of the Sendai Framework

$6,460,000

DELIVERABLE 2.1.1

Regional and sub-regional intergovernmental organisations supported to accelerate risk-informed development across and within sectors

$1,190,000

DELIVERABLE 2.1.2

Regional platforms convened and roadmaps to accelerate disaster risk reduction action across and within sectors developed and monitored

$5,061,000

DELIVERABLE 2.1.3

Support to Regional Collaborative Platforms and Issue-based Coalitions

$209,000

RESULT 2.2

Governments supported to develop and implement integrated, multi-stakeholder, gender-responsive and disability-inclusive risk governance

$36,134,000

DELIVERABLE 2.2.1

Governments supported to develop and implement multi-risk, multi-sector, gender-responsive, climate-sensitive and inclusive national disaster risk reduction strategies in line with the Sendai Framework

$5,664,000

DELIVERABLE 2.2.2

Guidance and capacity provided to national governments for the financing of disaster risk reduction actions and for addressing infrastructure resilience

$3,204,000

DELIVERABLE 2.2.3

Strengthened inclusive multi-hazard early warning systems that reach the most vulnerable

$26,070,000

DELIVERABLE 2.2.4

UN Country Teams and other relevant country-level teams supported to integrate multi-hazard, climate-sensitive disaster risk reduction into development planning processes

$1,196,000

RESULT 2.3

Local governments supported to develop, implement and finance climate sensitive, inclusive multi-hazard disaster risk reduction strategies

$4,546,000

DELIVERABLE 2.3.1

Enhanced capacity for planning and implementation of inclusive disaster risk reduction strategies at local level across and within sectors

$2,979,000

DELIVERABLE 2.3.2

Local governments and stakeholders supported to enhance resilience through Making Cities Resilient 2030

$1,567,000

RESULT 2.4

Governments', UN system partners' and other stakeholders' capacities are developed for climate-sensitive, inclusive disaster risk reduction

$3,571,000

DELIVERABLE 2.4.1

Capacity development initiatives delivered to accelerate action on disaster risk reduction by governments, UN system partners and other stakeholders

$1,866,000

DELIVERABLE 2.4.2

Effective capacity development programmes on inclusive and gender-responsive disaster risk reduction are delivered by UNDRR and its partners at regional, national and local levels

$1,705,000

STRATEGIC OBJECTIVE

03

CATALYSE INVESTMENT AND ACTION IN DISASTER RISK REDUCTION THROUGH PARTNERSHIPS AND ENGAGEMENT WITH STAKEHOLDERS

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Follow-Up Actions Stemming from the Midterm Review of the Implementation of the Sendai Framework

UNDRR is integrating the follow-up and review actions identified in the Political Declaration of the High-Level Meeting on the Midterm Review of the Implementation of the Sendai Framework for Disaster Risk Reduction 2015–2030 adopted by the General Assembly on 5 May 2023.

Under Strategic Objective 3, UNDRR will focus on the following priorities endorsed by the Political Declaration:

- Linkages between findings of the Midterm Review of the Sendai Framework and other relevant major intergovernmental outcomes of UN conferences and summits in the economic, social and environmental fields;
- Establishment of the Working Group of the Group of Twenty (G20) on Disaster Risk Reduction;
- Encouragement to the international community to consider multidimensional vulnerability, including the potential of a multidimensional vulnerability index, as criteria to access concessional finance;
- The need to further strengthen North-South cooperation, complemented by South-South and Triangular cooperation, to reduce disaster risk;
- Ongoing work of the UN system to develop a gender action plan for the implementation of the Sendai Framework;
- Integration of disaster risk reduction in the common country analysis and in UN planning and programming documents, including the United Nations Sustainable Development Cooperation Framework, in consultation with host Governments and in line with national policies, priorities and needs.

RESULT 3.1

ACCELERATE FINANCING FOR DISASTER RISK REDUCTION, ENSURE INVESTMENTS ARE RISK INFORMED AND ADDRESS RESILIENCE OF INFRASTRUCTURE

Investing in disaster risk reduction is a precondition for developing sustainably in a rapidly changing climate. However, in most countries, domestic public finances earmarked for risk prevention as the primary objective tend to be very limited, suggesting a chronic underinvestment in risk prevention.

In the Political Declaration of the High-Level Meeting on the Midterm Review of the Implementation of the Sendai Framework, the General Assembly called upon States to invest in disaster risk reduction. Similarly, the Declaration stressed the importance of aligning infrastructure plans to disaster risk reduction strategies, in promoting multi-hazard disaster risk assessments as a prerequisite for infrastructure, housing and real estate investments in all sectors and stress-testing critical infrastructure systems.

To address these issues, in close cooperation with national Governments, private and financial sector and other relevant partners, UNDRR will promote a “think resilience” approach for the development of national policies, laws and regulatory frameworks, and will support national Governments in developing risk-informed investment strategies that leverage public and private financing. The tracking of financing flows and other fiscal data will enable resource gaps to be identified. Supported by cost-benefit analysis, this will allow public and private sectors to measure the outcomes of investments in disaster risk reduction.

DELIVERABLE 3.1.1

STRENGTHEN INTEGRATION OF DISASTER RISK REDUCTION CONSIDERATIONS AND MEASURES IN PUBLIC AND PRIVATE INVESTMENTS AND FINANCIAL INSTRUMENTS ACROSS AND WITHIN SECTORS

UNDRR will advocate for enhancing mandatory disaster risk disclosure reporting guidelines for businesses, financial institutions and Governments to support mainstreaming of disaster and climate risk into public and private investment. It will also encourage layered financing approaches and blended financing, and promote the introduction of prevention/resilience bonds and establishing a pipeline for disaster and climate-resilient infrastructure investment. Furthermore, as called for by the Political Declaration of the High-Level Midterm Review of the Implementation of the Sendai Framework, UNDRR will multiply efforts to de-risk capital market investments with the support of the recently established Investor Advisory Board and the Chief Resilience Officers Group.

UNDRR engagement with the insurance sector will aim to create favourable conditions to narrow the protection gap, strengthen the role of insurance for disaster risk reduction and advise on the introduction of regulatory changes. This engagement will build on existing platforms such as the Insurance Development Forum (IDF) and International Cooperative and Mutual Insurance Federation (ICMIF).

UNDRR will support national disaster risk reduction- and climate-sensitive budget reviews to assess the direct and indirect proportion of disaster risk reduction allocation and expenditures in each specific sector. UNDRR will promote leveraging Integrated national financing frameworks (INFFs) to strengthen financing policies and instruments aimed at reducing disaster risks.

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DELIVERABLE 3.1.2

GOVERNMENTS AND THE PRIVATE SECTOR SUPPORTED TO ENHANCE INFRASTRUCTURE RESILIENCE THROUGH STRENGTHENED GOVERNANCE, GUIDANCE, TOOLS AND KNOWLEDGE

UNDRR will support a system-based approach to address infrastructure resilience and to promote Building Back Better, which will address increasing loss of infrastructure and service disruption. Efforts will include developing a better understanding of interdependencies; interaction and connectedness of infrastructure systems; creating incentives for private sector participation, supported by risk-based performance; and improving coordination and enhancing knowledge.

To support this work, UNDRR will establish new partnerships with national regulators, the private sector, academia and local Governments to promote the development of regulation regarding the disclosure of disaster risk information.

UNDRR has helped conceptualise the creation and establishment of the Coalition for Disaster Resilient Infrastructure (CDRI) and will continue supporting the expansion of its footprint and operations.

DELIVERABLE 3.1.3

MEMBER COUNTRIES OF THE GROUP OF TWENTY (G20) INTEGRATE DISASTER RISK REDUCTION INTO DOMESTIC POLICY AND INVESTMENT DECISIONS IN ALL SECTORS AND IN THEIR DEVELOPMENT SUPPORT TO OTHER COUNTRIES

UNDRR will support the G20 Working Group on Disaster Risk Reduction under the Presidencies of Brazil and South Africa through the coordination and monitoring of its road map, substantive and logistical support to the Working Group's meetings, and the development of knowledge products and policy papers to inform the Group's work and decision-making.

In the Political Declaration of the High-Level Midterm Review of the Implementation of the Sendai Framework, Member States recognised the importance of establishing a Working Group of the Group of Twenty to tackle disaster risk reduction.

The decision to establish the G20 Working Group on Disaster Risk Reduction (DRR) in 2022 was a momentous step towards integrating risk reduction into domestic policy and investment decisions in international development and humanitarian assistance provided by the world's 20 largest economies. This is a window of opportunity for systemic reform of economic and monetary policy to embed risk reduction in financial decisions and enhance financing available for disaster risk reduction.

RESULT 3.2

ALL-OF-SOCIETY APPROACH CONTRIBUTES TO INCLUSIVE RISK KNOWLEDGE AND MANAGEMENT, WITH PARTICULAR FOCUS ON REDUCING VULNERABILITY OF THE MOST AT RISK

While local and national Governments have the primary responsibility for disaster risk reduction, a wide range of stakeholders must be involved to make it a reality that leaves no one behind.

Building resilience – including through accelerated climate action – and promoting risk-informed decision-making and investment are collective challenges and responsibilities that require collaboration between Governments, the UN system and other international organisations, and stakeholder groups. The Sendai Framework also recognises the importance of integrating a gender perspective into all disaster risk reduction policies and practices and reflects a human rights–based sustainable development agenda inclusive of and accessible to women, persons with disabilities, indigenous peoples and local communities, and youth. Understanding how people's lives are affected by gender and cultural norms, roles and relations within a given culture and society is critical to understanding and reducing disaster risk.

In the Political Declaration of the High-Level Midterm Review of the Implementation of the Sendai Framework, the General Assembly reiterated the importance of the engagement and inclusion of all of society in disaster risk reduction and expressed appreciation for the critical role played by non-State stakeholders in implementing the Sendai Framework at the local, national, regional and global levels.

As the focal point for disaster risk reduction in the UN system, UNDRR will continue building and maintaining cross-sectoral partnerships to reflect the broadened scope and complexity of today's risk landscape and climate emergency.

UNDRR's dynamic and inclusive Stakeholder Engagement Mechanism (SEM) is recognised by members for its value as a way to gain input from all of society. The SEM not only amplifies the voices of various segments of society but plays an important role in supporting countries in planning and implementing disaster risk reduction measures and holding Governments to account. The SEM joins efforts from parliamentarians, civil society at large, persons with disabilities, youth, science, technology and academia, the media and the private sector – from small and medium enterprises to mid- and high-cap companies.

As co-lead of the Early Warnings for All initiative, UNDRR will also increase efforts to ensure the implementation of end-to-end and human-centred multi-hazard early warning systems and will take an all-of-society approach to deliver the work of the initiative.

DELIVERABLE 3.2.1

BUSINESS RESILIENCE ENHANCED AND PRIVATE SECTOR LEADERSHIP IN DISASTER RISK REDUCTION PROMOTED

To increase private sector mobilisation, UNDRR will continue strengthening its private sector engagement mechanisms, namely the private sector alliance for disaster resilient society ARISE, including in critical areas of work: Small and Medium Enterprise resilience, de-risking investments, insurance and infrastructure resilience, and Early Warnings for All. To further support ground-level implementation actions at the national level, efforts will be made to strengthen network-to-network sharing of experience and expertise towards the development and uptake of practical business tools.

Working with the private sector on prevention and preparedness can unlock the potential for sustainable development by enabling risk-informed investments and creating co-benefits in synergy with social, environmental and economic goals. In particular, UNDRR recognises that insurance plays an increased role in risk reduction. However, global access to appropriate insurance protection against disasters remains a challenge – particularly in least developed countries, small island developing States and other developing countries.

Through its network of regional offices, UNDRR will strengthen the engagement of private sector operators. UNDRR will enhance collaboration with other key initiatives in the private and public sectors. UNDRR will also continue to strengthen partnerships with the private sector to co-develop and promote the uptake of innovative financial instruments to address climate change and disaster risk, including by integrating environmental dimensions through, for instance, nature-based solutions.

DELIVERABLE 3.2.2

PARTNERSHIPS BUILT WITH STAKEHOLDERS AND CIVIL SOCIETY TO JOINTLY PROMOTE INCLUSIVE AND COHERENT IMPLEMENTATION OF THE SENDAI FRAMEWORK AND RISK-INFORMED DEVELOPMENT THAT LEAVES NO ONE BEHIND AND INCREASES WOMEN'S, PERSONS WITH DISABILITIES', INDIGENOUS PEOPLES' AND YOUTH LEADERSHIP

UNDRR will continue building and maintaining partnerships with stakeholders to jointly promote inclusive and coherent implementation of the Sendai Framework and risk-informed development that leaves no one behind, by facilitating the UNDRR Stakeholder Engagement Mechanism (SEM) as well as other regional specific mechanisms. In particular, UNDRR will optimise its existing stakeholder engagement to galvanise action to reduce climate, environmental and disaster risks.

UNDRR will also continue coordinating the Sendai Framework Voluntary Commitments (SFVC) initiative to energise all-of-society engagements for the Sendai Framework implementation by operating the SFVC online platform and publishing, monitoring and analysing voluntary commitments made by stakeholders.

With support from its regional offices, UNDRR will promote and support women's leadership in disaster risk reduction, including by implementing the Gender Action Plan for the Sendai Framework. It will also engage indigenous peoples and youth through networking and partnerships, and factor in the specificities of persons with disabilities in risk prevention approaches. UNDRR support will incorporate intersectionality between these various inclusiveness issues. Special focus will also be given to how persons with disabilities and, in a broader context, those most at risk, are considered by Governments when developing and implementing national and local disaster risk reduction strategies as prescribed by the Sendai Framework Target E.

RESULT 3.3

INTEGRATING A RISK-INFORMED APPROACH ACROSS THE 2030 AGENDA AND KEY INTERGOVERNMENTAL POLICY DECISIONS RELATED TO SUSTAINABLE DEVELOPMENT, CLIMATE CHANGE AND THE ENVIRONMENT

At the midpoint of implementation of the Sendai Framework and other key intergovernmental global frameworks, strengthening policy coherence is crucial for achieving a prevention-oriented path for resilient and inclusive sustainable development.

UNDRR will work to ensure that the recommendations and calls to action from the High-Level Midterm Review of the Implementation of the Sendai Framework are integrated into relevant intergovernmental policy decisions and foster collaboration across global and regional mechanisms and institutions. The UN's inter-agency mechanisms will be key to advancing disaster risk reduction as a key solution to sustain development gains through follow-up and review at global, regional and national levels. Effective coordination of the implementation of the UN Plan of Action on Disaster Risk Reduction for Resilience, the main tool for coordinating and maximising UN efforts to support Member States in strengthening risk-informed development planning and investment and ensuring that no one is left behind, will reinforce system-wide coherence for an enhanced risk-informed and integrated approach. Similarly, UNDRR will provide recommendations to the UN Senior Leadership Group for Disaster Risk Reduction.

This approach will be particularly relevant in relation to the challenges related to disaster resilience in humanitarian contexts. Populations already affected by conflict, civil strife, epidemics or other disasters are also confronted by growing hazards, often fuelled by climate change and environmental degradation. Underlying vulnerabilities are compounded, capacities are limited and short-term solutions are ineffective at reducing risk and dealing with the consequences.

Disaster risk is also an important factor in relation to the environment. The Intergovernmental Science-Policy Platform on Biodiversity and Ecosystem Services (IPBES) has identified that land-use changes and environmental degradation affect the occurrence and severity of natural hazards. The 2022 Intergovernmental Panel on Climate Change Special Report on Climate Change Impacts, Adaptation and Vulnerability emphasises the adverse impacts of human-induced climate change on nature and people, recognising ecosystem-based adaptation as a means to reduce climate-related risks that provides multiple co-benefits.

DELIVERABLE 3.3.1

COHERENCE FACILITATED AT GLOBAL LEVEL WITH KEY UN SYSTEM AND OTHER PARTNERS BETWEEN DISASTER RISK REDUCTION AND SUSTAINABLE DEVELOPMENT, CLIMATE CHANGE POLICIES, DEVELOPMENT AND CLIMATE FINANCE, ENVIRONMENT, ONE HEALTH, GENDER EQUALITY, HUMAN RIGHTS, HUMANITARIAN ACTION AND CRISIS RECOVERY

UNDRR will continue fostering strategic partnerships to increase impact and leverage complementarities at the crossroad of climate, environment and disaster risk reduction.

In addition to engaging in inter-agency mechanisms and processes related to the UN Sustainable Development Group and the UN Plan of Action on Disaster Risk Reduction for Resilience, UNDRR will continue to play a role in partnerships such as the Capacity for Disaster Reduction Initiative (CADRI), the Coalition for Disaster Resilient Infrastructure (CDRI), the Climate Risk and Early Warning Systems (CREWS) initiative, the UN Environment Management Group (EMG), the Partnership for Environment and Disaster Risk Reduction (PEDRR), UN-Water, the partnerships under

the EW4All initiative and others to promote mainstreaming of disaster risk reduction and risk-informed interventions.

The inclusion of disaster risk reduction in the Quadrennial comprehensive policy review of UN system operational activities (QCPR) resolution also provides a solid basis for mainstreaming disaster risk reduction action in support of the SDGs within the UN system. Five indicators of the UN Plan of Action will inform the reporting of the QCPR monitoring system.

UNDRR will also aim to ensure that policy coherence between disaster risk reduction, sustainable development and climate change is integrated in key international agendas by fostering collaboration and synergies between the implementation of the Sendai Framework and other relevant intergovernmental processes.

DELIVERABLE 3.3.2

SUBSTANTIVE INPUT AND POLICY RECOMMENDATIONS PROVIDED TO INTERGOVERNMENTAL BODIES TO ADVANCE IMPLEMENTATION OF THE SENDAI FRAMEWORK AND PROMOTE POLICY COHERENCE ACROSS AND WITHIN SECTORS

UNDRR will provide technical and policy guidance on disaster risk reduction to inform intergovernmental deliberations on the follow-up and review of global frameworks on sustainable development, the environment and countries in special situations, in particular to the successor frameworks for landlocked developing countries and small island developing States. Guidance will be informed by the recommendations and calls to action from the High-Level Midterm Review of the Implementation of the Sendai Framework and key publications by the Secretary-General, as well as by participation in inter-agency working groups and task forces.

UNDRR will also maximise opportunities to raise awareness of the urgency for risk reduction as a prerequisite for sustainable and regenerative development, and to elevate the ambition for action through support to the New-York-based Group of Friends for Disaster Risk Reduction, to the Geneva-based UNDRR Support Group and engagement with other stakeholders.

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DELIVERABLE 3.3.3

COORDINATE IMPLEMENTATION OF THE UN PLAN OF ACTION ON DISASTER RISK REDUCTION FOR RESILIENCE

As the focal point for disaster risk reduction in the UN system, UNDRR plays an essential role in ensuring the effective roll-out of the UN Plan of Action. UNDRR will lead two mechanisms related to the UN Plan of Action: the High-Level UN Senior Leadership Group on Disaster Risk Reduction for Resilience (UN SLG) and the UNDRR Focal Points Group (DRR FPG) at the working level.

In addition, UNDRR will coordinate the preparation of the UN Plan of Action progress report highlighting achievements and gaps. These will inform the UN SLG recommendations that will be discussed and endorsed at the annual UN SLG meetings, where priority implementation actions for the UN Plan of Action are defined.

Through its regional offices, UNDRR will continue to engage in the UN Regional Collaborative Platforms and take a leading role in the relevant Issue-Based Coalitions improving collaboration, advocacy, analysis and advice on disaster risk reduction, ensuring consistency between national and regional levels and fostering alignment with other existing coordination forums to further promote policy coherence at all levels, especially with climate action and sustainable development.

DELIVERABLE 3.3.4

SUPPORT PROVIDED TO SCALE-UP DISASTER RISK REDUCTION IN FRAGILE AND HUMANITARIAN CONTEXTS

UNDRR will work with humanitarian, development and peacebuilding actors to integrate disaster risk reduction considerations into relevant policies, tools and guidance at global, regional and national levels. UNDRR will develop and disseminate knowledge products on issues related to scaling up disaster risk reduction in humanitarian action. UNDRR will promote risk-informing planning processes with a focus on fragile contexts by working with the Humanitarian–Development–Peace Nexus.

Mainstreaming disaster risk reduction into existing humanitarian coordination groups and implementation modalities will follow different paths depending on the regional contexts. UNDRR will coordinate the multi-partner Task Team on Disaster Risk Reduction in Humanitarian and Fragile Contexts for strengthened collaboration across humanitarian–development–peacebuilding actors.

UNDRR will support the further application of the checklist on Scaling Up disaster risk reduction in Humanitarian Action with key partners at global, regional and country levels, including through targeted capacity development and the integration of checklist considerations into training programmes and initiatives of the UN and its operational partners.

Work will continue on addressing disaster resilience in the Humanitarian Needs Overview and Humanitarian Response Plan. UNDRR will also strengthen data accessibility and availability as well as risk analytics, capacity development and networking in humanitarian settings and enhance global data systems and financing frameworks for anticipatory action.

DELIVERABLE 3.3.5

ACTIONS ON ENVIRONMENT AND BIODIVERSITY IN SUPPORT OF DISASTER RISK REDUCTION AND CLIMATE RESILIENCE INCREASED, INCLUDING THROUGH SUPPORT FOR SCALING UP NATURE-BASED SOLUTIONS

UNDRR will promote and increase engagement in relevant partnerships and networks and coordinate efforts for integrating environmental perspectives in comprehensive risk governance, risk data and knowledge, and financing. In the Political Declaration of the High-Level Midterm Review of the Implementation of the Sendai Framework, UN Member States call for strengthened comprehensive disaster risk governance, including the promotion of nature-based solutions (NbS).

UNDRR will draw on existing partnerships and initiatives to foster a comprehensive approach. UNDRR will promote a unified vision on NbS for disaster risk reduction by supporting the integration of NbS into disaster risk reduction at all levels and stages of disaster risk reduction planning.

Furthermore, UNDRR will elevate the role of nature for disaster risk reduction through the mutually supportive implementation of the Sendai Framework and the Kunming-Montreal Global Biodiversity Framework as well as other relevant international frameworks, including the Paris Agreement and the SDGs.

In addition, UNDRR will support efforts at regional level, enabling Governments, stakeholders and other actors to promote and scale up actions on environment and biodiversity in support of disaster risk reduction. This includes drawing on different sources of knowledge, including Indigenous, traditional and local, and building capacities within the UN system of decision makers and stakeholders.

DELIVERABLE 3.3.6

ENHANCED INTEGRATION AND MAINSTREAMING OF BUILD BACK BETTER PRINCIPLES IN RECOVERY, REHABILITATION AND RECONSTRUCTION

To support delivery of Priority 4 and in line with the Political Declaration of the High-Level Midterm Review of the Implementation of the Sendai Framework, UNDRR will continue strengthening the work of the International Recovery Platform to promote and improve Build Back Better in recovery, including through the development and dissemination of practical knowledge products and tools.

UNDRR will work with partners to promote the integration of Build Back Better principles systematically in recovery and reconstruction processes. Through the International Recovery Platform, UNDRR will also support reviewing recovery and rehabilitation plans at global, regional and national levels to ensure that they are cross-sectoral and inclusive, contain provisions to Build Back Better, address underlying drivers of disaster risk and are supported by legal frameworks as well as resources and capacities for their effective implementation.

STRATEGIC OBJECTIVE 3:

CATALYSE INVESTMENT AND ACTION IN DISASTER RISK REDUCTION THROUGH PARTNERSHIPS AND ENGAGEMENT WITH STAKEHOLDERS

$17,983,000

RESULT 3.1

Accelerate financing for disaster risk reduction, ensure investments are risk informed and address resilience of infrastructure

$3,162,000

DELIVERABLE 3.1.1

Strengthen integration of disaster risk reduction considerations and measures in public and private investments and financial instruments across and within sectors

$1,282,000

DELIVERABLE 3.1.2

Governments and the private sector supported to enhance infrastructure resilience through strengthened governance, guidance, tools and knowledge.

$1,316,000

DELIVERABLE 3.1.3

Member countries of the Group of 20 (G20) integrate disaster risk reduction into domestic policy and investment decisions in all sectors and in their development support to other countries

$564,000

RESULT 3.2

All-of-society approach contributes to inclusive risk knowledge and management with particular focus on reducing vulnerability of the most at risk

$5,789,000

DELIVERABLE 3.2.1

Business resilience enhanced and private sector leadership in disaster risk reduction promoted

$2,059,000

DELIVERABLE 3.2.2

Partnerships built with stakeholders and civil society to jointly promote inclusive and coherent implementation of the Sendai Framework and risk-informed development that leaves no one behind and increases women's, persons with disabilities', indigenous peoples' and youth leadership

$3,730,000

RESULT 3.3

Integrating a risk-informed approach across the 2030 Agenda and key intergovernmental policy decisions, related to sustainable development, climate change and the environment

$9,032,000

DELIVERABLE 3.3.1

Coherence facilitated at global level with key UN system and other partners between disaster risk reduction and sustainable development, climate change policies, development and climate finance, environment, one health, gender equality, human rights, humanitarian action and crisis recovery

$372,000

DELIVERABLE 3.3.2

Substantive input and policy recommendations provided to intergovernmental bodies to advance implementation of the Sendai Framework and promote policy coherence across and within sectors

$1,490,000

DELIVERABLE 3.3.3

Coordinate implementation of the UN Plan of Action on Disaster Risk Reduction for Resilience

$1,258,000

DELIVERABLE 3.3.4

Support provided to scale-up disaster risk reduction in fragile and humanitarian contexts

$3,302,000

DELIVERABLE 3.3.5

Actions on environment and biodiversity in support of disaster risk reduction and climate resilience increased, including through support for scaling up nature-based solutions

$818,000

DELIVERABLE 3.3.6

Enhanced integration and mainstreaming of build back better principles in recovery, rehabilitation and reconstruction

$1,792,000

STRATEGIC OBJECTIVE 04

MOBILISE GOVERNMENTS AND OTHER STAKEHOLDERS THROUGH ADVOCACY AND KNOWLEDGE-SHARING TO MAKE DISASTER RISK REDUCTION CENTRAL TO SUSTAINABLE DEVELOPMENT

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Follow-Up Actions Stemming from the Midterm Review of the Implementation of the Sendai Framework

UNDRR is integrating the follow-up and review actions identified in the Political Declaration of the High-Level Meeting on the Midterm Review of the Implementation of the Sendai Framework for Disaster Risk Reduction 2015–2030 adopted by the General Assembly on 5 May 2023.

Under Strategic Objective 4, UNDRR will leverage technical outputs delivered through other strategic objectives to promote a culture of disaster prevention, resilience and responsible citizenship. It will also promote education on disaster risk, including through the use of traditional, Indigenous and local knowledge and practices and, inter alia, raising public awareness and investing in academic and professional training, advocacy campaigns, social media outreach and community mobilisation.

RESULT 4.1

GOVERNMENTS AND OTHER STAKEHOLDERS DEMONSTRATE AWARENESS OF THE IMPORTANCE OF RISK-INFORMED SUSTAINABLE DEVELOPMENT

Following the High-Level Midterm Review of the Implementation of the Sendai Framework and other 2030 Agenda frameworks, the world moves into the second half of implementation of the Sustainable Development Goals. With this milestone comes the sense of urgency that the further off-target we are for keeping global temperature rises below 1.5oC, the more critical disaster risk reduction becomes to surviving and thriving.

Understanding the importance of disaster risk reduction and climate resilience to risk-informed development and humanitarian action is a prerequisite to political will and sustainable action for resilience. Prevention is key to breaking the vicious cycle of "disaster, respond, recover, repeat" and involves securing a successful risk-informed approach to sustainable development and humanitarian interventions. Building a culture for prevention's foundation relies on shared awareness of the disaster risks, of their potential impacts and of how to cope with these risks.

The Sendai Framework calls on media to strengthen the capacity of people, communities, countries and systems to withstand and bounce back from shocks, persist through stresses and transform through crises.

DELIVERABLE 4.1.1

INCREASED AWARENESS AND UNDERSTANDING OF DISASTER RISK REDUCTION AND ITS CENTRALITY TO SUSTAINABLE DEVELOPMENT, TO THE CLIMATE CHANGE AGENDA AND TO A REDUCED NEED FOR HUMANITARIAN ACTION

UNDRR will use its position as the UN focal point on risk reduction and its unique access to official risk data to build understanding of, and political will for, the role disaster risk reduction can play in ensuring that development gains are not lost. This includes co-leading communication of the progress of the Early Warnings for All initiative.

UNDRR will disseminate evidence-based information across social media channels, growing audience followers and engagement. Special attention will be given to message consistency and accuracy across all channels, including regional offices' outreach, as well as feeding UNDRR's messages into wider UN system deliberations.

UNDRR will strengthen its media engagement, regularly and proactively briefing media, increasing public awareness of the importance of a prevention-first agenda to a healthy, safe future and contributing to increased social pressure on leaders and decision makers to factor disaster risk reduction into their agendas and investments.

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DELIVERABLE 4.1.2

IMPROVED UNDERSTANDING OF THE RELEVANCE OF THE SENDAI FRAMEWORK FOR ACHIEVING AGENDA 2030

UNDRR will support national and local progress in implementing the Sendai Framework through targeted strategic communication and advocacy activities. The Sendai Framework targets will be the focus for UNDRR and partner activities on the International Day for Disaster Risk Reduction, held every year on 13 October. During the biennium 2024–2025, COP29 and COP30, the General Assembly, the Summit of the Future and other strategic regional and global events will also be targeted to strengthen awareness of the contribution of the Sendai Framework to enhancing climate resilience, to the Decade of Action and to achievement of the Sustainable Development Goals.

The Special Representative of the Secretary-General (SRSG) for Disaster Risk Reduction will engage in key high-profile and stakeholder-enabling events and with the media to make the Sendai Framework mainstream within global policy and dialogue settings. UNDRR will advocate with Member States, the UN system, the media and other stakeholders to include Sendai Framework targets in reporting, policy frameworks, news, evidence and research.

DELIVERABLE 4.1.3

EFFECTIVE DEVELOPMENT AND PROMOTION OF BEHAVIOURAL CHANGE STRATEGIES AND ACTIVITIES REDUCE DISASTER IMPACT

UNDRR will contribute to reducing disaster impact by incorporating behavioural-change strategies and activities in initiatives designed and implemented with the media, as the key actors to inspire, show solutions and trigger the behavioural changes necessary to reduce disaster impact. Risk communication research will be undertaken to inform the development of appropriate behavioural-change strategies that can be incorporated in UNDRR and partners' programmes. Targeted communication across diverse communities and stakeholders bridges the gap between risk knowledge and climate action.

UNDRR will continue working to ensure that public-service broadcasters and journalists are equipped to function as agents of change, including for early warning, early action systems. Partnerships with media-related civil-society organisations and networks of journalists will complement these efforts by supporting the journalists in communicating in compelling ways on disaster risk reduction issues, helping to increase awareness of disaster risk reduction, and holding Governments accountable for protecting citizens by investing in prevention.

RESULT 4.2

ADVOCACY, CAMPAIGNS AND COMMUNICATIONS STRENGTHEN UNDRR'S RELEVANCE AS THE DISASTER RISK REDUCTION INTEGRATOR WITHIN THE UN SYSTEM AND EXTERNALLY

In the context of heightened intensity of climate change, major ongoing conflicts and economic uncertainty, disaster risk is becoming increasingly systemic and connected, requiring a coordinated response. Stakeholders of the UN system and beyond have a responsibility to tackle this increasing complexity by linking their efforts and tools.

UNDRR is uniquely placed to connect agendas and help to break down existing silos. Multiplatform communications and advocacy activities will improve awareness and the ability of UNDRR to fulfill its role as the disaster risk reduction integrator. By promoting an integrated approach within the UN system and with external partners, UNDRR will ensure that development and humanitarian interventions lead to disaster risk reduction. This will strengthen resilience across sectors and secure the benefits expected from implementing the 2030 Agenda.

DELIVERABLE 4.2.1

DEMAND-DRIVEN UNDRR KNOWLEDGE PRODUCTS AND POLICY GUIDANCE ON RISK-INFORMED SUSTAINABLE DEVELOPMENT USED BY PARTNERS AND STAKEHOLDERS

By disseminating newly developed technical knowledge on disaster risk reduction, UNDRR will engage Member States and stakeholders in efforts to build resilience by providing them with relevant policy guidance and knowledge products.

To do this, UNDRR will regularly consult stakeholders to identify outstanding or critical issues they face in risk-informing their sustainable development and humanitarian interventions. Based on this analysis, UNDRR will regularly publish substantive knowledge resources and products on relevant topics. UNDRR will ensure key narratives, impact measures and dissemination strategies are in place as these publications are developed.

UNDRR will support effective dissemination and application of the published knowledge by sharing it across UNDRR's channels directly to stakeholder groups as well as to its public audience. UNDRR will apply a "package" approach to knowledge resources, complementing printed resources with social-media assets to improve the reach of the content, and it will develop stakeholder engagement strategies for identified high-profile publications to ensure uptake and use.

DELIVERABLE 4.2.2

ALLIANCES, NETWORKS AND PARTNERSHIPS FORGED WITHIN THE UN SYSTEM AND WITH EXTERNAL ACTORS FOR PREVENTION AND RESILIENCE BUILDING

UNDRR will mobilise partnerships to reach out to specialised audiences who are not directly interested in disaster risk reduction to strengthening prevention and building resilience across other sectors.

Work with new and ongoing partners will continue to identify opportunities where platforms, campaigns and events can be co-created or shared to maximise exposure and buy-in. The focus will be on UN system entities and UNDRR's stakeholder groups.

UNDRR will seek opportunities with private-sector partners to make its communication resources and opportunities go further, targeting organisations that have identified risk reduction as an area for significant investment.

The rise of influencers, particularly within the social-media landscape, offers unprecedented opportunities to amplify messages by harnessing the power and reach of other voices aligned with, but outside of, the traditional disaster risk reduction community, to amplify messages. Global, regional and local influencers willing to share their platforms and voices to advocate for disaster risk reduction will be identified, and they will be provided with key messages and opportunities to increase awareness across different channels.

DELIVERABLE 4.2.3

INNOVATIVE AND ENGAGING CAMPAIGNS AND PUBLIC-FACING INFORMATION MATERIALS DISSEMINATED

To build up a common understanding of disaster risk reduction, UNDRR will run a range of communications and advocacy campaigns on key issues to strengthen the feeling of shared responsibility towards building resilience. Each will leverage the most appropriate channels to disseminate coordinated messaging on selected issues, including public relations, social media, events, publications and media engagement.

Global and regional communication campaigns will also promote UNDRR's commitment to building coherence across the 2030 Agenda, positioning disaster risk reduction as a central contributor to sustainable development, humanitarian interventions and climate action. UNDRR will lead campaigns around the International Day for Disaster Risk Reduction, World Tsunami Awareness Day and Women's International Network on Disaster Risk Reduction and will collaborate on other strategic international days and events, convening partners, media engagements and social-media campaigns that explore the way risk intersects with other topical issues.

UNDRR will continue to invest in helping these websites to grow in reach and engagement and obtain better analytics to understand who is interested and whom the website is reaching.

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RESULT 4.3

EFFECTIVE LEADERSHIP, LEARNING AND KNOWLEDGE-SHARING ON DISASTER RISK REDUCTION MOBILISE ACTION FOR RISK-INFORMED DEVELOPMENT

National-level policymakers, Government officials and practitioners from the development sector, non-State stakeholders and technical experts from all sectors can be potential disaster risk reduction practitioners if they are equipped with the necessary knowledge.

UNDRR will strengthen knowledge-sharing platforms and learning tools to promote a compelling body of risk information and to support the exchange of best practices. Encouraging the disaster risk reduction community to use the resources produced will be a priority, so they can play an active role in improving UNDRR knowledge products.

DELIVERABLE 4.3.1

OUTREACH GENERATES IMPROVED ENGAGEMENT ON LEARNING AND KNOWLEDGE PRODUCTS RELEVANT TO PARTNERS' DISASTER RISK REDUCTION ACTIONS

UNDRR will continue to promote PreventionWeb, its unique community portal on disaster risk reduction, to increase access to relevant disaster risk reduction knowledge, to build a community of users and to provide micro-site-hosting options to other disaster risk reduction actors.

Using a knowledge coproduction approach, UNDRR will continue its series of "Words into Action" guidelines to translate complex concepts and information into accessible tools for understanding risk that will be helpful for engaging partners and for programming effective disaster risk reduction interventions. UNDRR will systematically coordinate these publications with capacity-building initiatives and, where relevant, follow each production with a community of practice around the topic.

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STRATEGIC OBJECTIVE 4:

MOBILISE GOVERNMENTS AND OTHER STAKEHOLDERS THROUGH ADVOCACY AND KNOWLEDGE-SHARING, TO MAKE DISASTER RISK REDUCTION CENTRAL TO SUSTAINABLE DEVELOPMENT

$11,678,000

RESULT 4.1

Governments and other stakeholders demonstrate awareness of the importance of risk-informed sustainable development

$5,970,000

DELIVERABLE 4.1.1

Increased awareness and understanding of disaster risk reduction and its centrality to sustainable development, to the climate change agenda and to a reduced need for humanitarian action

$1,745,000

DELIVERABLE 4.1.2

Improved understanding of the relevance of the Sendai Framework for achieving Agenda 2030

$1,243,000

DELIVERABLE 4.1.3

Effective development and promotion of behavioural change strategies and activities reduce disaster impact

$2,982,000

RESULT 4.2

Advocacy, campaigns and communications strengthen UNDRR's relevance as the disaster risk reduction integrator within the UN system and externally

$3,648,000

DELIVERABLE 4.2.1

Demand-driven UNDRR knowledge products and policy guidance on risk-informed sustainable development used by partners and stakeholders

$1,170,000

DELIVERABLE 4.2.2

Alliances, networks and partnerships forged within the UN system and with external actors for prevention and resilience building

$980,000

DELIVERABLE 4.2.3

Innovative and engaging campaigns and public-facing information materials disseminated

$1,498,000

RESULT 4.3

Effective leadership, learning and knowledge-sharing on disaster risk reduction mobilise action for risk-informed development

$2,060,000

DELIVERABLE 4.3.1

Outreach generates improved engagement on learning and knowledge products relevant to partners' disaster risk reduction actions

$2,060,000

ENABLER

STRENGTHENED ORGANISATIONAL PERFORMANCE

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ENABLER

RESULT E1.1

APPROPRIATE, TIMELY, PREDICTABLE AND FLEXIBLE FUNDING IS SECURED TO ENABLE EFFECTIVE IMPLEMENTATION OF THE STRATEGIC FRAMEWORK

UNDRR will strengthen existing partnerships and build new ones with emerging donors to ensure that they have confidence in UNDRR's work and are kept up to date with progress. Donors contribute resources to UNDRR to deliver its Strategic Framework and Work Programme because they are confident they are used effectively and efficiently. To maintain trust in its work, UNDRR will regularly inform donors about impact, opportunities and challenges.

UNDRR will invest in expanding the cohort of its donor partners so it can fully meet the increasing demand for its services. A broad donor base is also indicative of the strong buy-in of a wide variety of stakeholders. Aligned with the growing recognition of UNDRR's role in reducing disaster and climate risks, efforts will also be made to explore opportunities for additional UN Regular Budget support.

UNDRR aims to achieve an increase in annual funding from $60 million to $67.5 million for the 2024–25 biennium, expanding the donor base from 30 to 35 partners while keeping the balance equal between earmarked and unearmarked contributions to preserve the flexibility required to adapt to the ever-changing risk landscape.

DELIVERABLE E1.1.1

SUFFICIENT, PREDICTABLE AND FLEXIBLE FINANCIAL RESOURCES FOR IMPLEMENTATION OF THE WORK PROGRAMME RECEIVED

UNDRR will work closely with existing and emerging donor partners across and within the development, humanitarian, climate and health sectors. This will include regular interactive engagement and updates on progress, including through group and bilateral meetings, remotely and in person. It will include the development and submission of project concept notes, comprehensive proposals and reports, such as the UNDRR Annual Report. It will also include events and other communications that advance the joint priorities of UNDRR and donor partners.

DELIVERABLE E1.1.2

A BROADER AND MORE DIVERSIFIED DONOR BASE IS ACHIEVED

To diversify its donor base, as called upon by recent General Assembly resolutions, UNDRR will reach out to additional Member States, intergovernmental institutions and the private sector as well as engaging international institutions and foundations. UNDRR will do this through a coordinated approach, which will ensure the timely and coordinated support required to deliver this Work Programme and the corresponding Strategic Framework. To implement the strategy, UNDRR will develop concept notes, project proposals and tailored communications across multiple channels.

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RESULT E1.2

HIGH-QUALITY, EFFECTIVE AND EFFICIENT OPERATIONAL PERFORMANCE

In the ever-changing operational environment, doing more with less is the new normal, and UNDRR has demonstrated its ability to adapt decisively over the years. Investments in automating processes and information-sharing to further enhance the quality, effectiveness and efficiency of its programmatic and administrative systems and business processes, will ensure UNDRR is fit for purpose and can achieve the objectives set out in the Work Programme.

UNDRR manages its organisational and operational risk in accordance with UN Secretariat-wide policies and will continue ongoing efforts towards improved operational performance to achieve its mandate.

UNDRR will further improve its corporate results-based management system as well as financial and human resources management to support programmatic work and enable risk-informed development.

By further focusing on enhancing its enterprise risk management system, UNDRR will be able to mitigate operational risks and quickly implement corrective measures, adjusting its implementation modalities to address emerging challenges.

DELIVERABLE E1.2.1

STRATEGIC PLANNING, MONITORING, REPORTING AND EVALUATION AND LEARNING ENHANCED FOR IMPROVED WORK PROGRAMME DELIVERY

UNDRR will continue to improve its results-based management system by strengthening strategic planning, monitoring, reporting and evaluation functions and work processes to effectively deliver its Work Programme and achieve the expected objectives.

UNDRR will enhance programme and project monitoring dashboards and online tools to provide real-time information to project managers and to strengthen the planning and monitoring cycle.

In 2023, UNDRR published an internal Environmental Policy that outlines the guiding principles, scope and areas of work for improving the environmental sustainability of the organisation's operations and programmes. UNDRR will engage with all UNDRR staff, contractors and grant recipients to implement this policy.

Internal evaluations will provide feedback and recommendations to enhance informed decision-making, ensure accountability for results and provide evidence of value for money.

The roles, responsibilities and processes of UNDRR's Programme Management and Oversight Committee will be further reinforced to ensure that interventions are fully aligned with UNDRR strategic priorities and results-based management principles.

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DELIVERABLE E1.2.2

FINANCIAL PLANNING, MANAGEMENT AND MONITORING STRENGTHENED FOR EFFECTIVE IMPLEMENTATION OF THE WORK PROGRAMME

UNDRR will continue strengthening the planning, management and monitoring of its financial resources to ensure effective and efficient Work Programme implementation.

Through the use of Umoja, the UN Secretariat enterprise resource planning system, and other ad hoc dashboards, UNDRR will conduct systematic and in-depth reviews and oversight of programme- and project-level budgets and financial execution to provide regular and reliable information to senior management for effective, timely and evidence-based decision-making regarding resource management.

DELIVERABLE E1.2.3

HUMAN RESOURCES PLANNING AND MANAGEMENT ENHANCED FOR IMPROVED WORK PROGRAMME DELIVERY

UNDRR recognises its staff as its most important asset and will continue enhancing human resources planning and management to achieve its mandate and Work Programme targets effectively.

In line with the Secretary-General's Roadmap on the Management Reform and with the UN Secretariat People Strategy 2023–2026, UNDRR will strive to work towards an agile, diverse and accountable workforce. UNDRR will ensure efficient and proactive planning, hiring and talent management for multi-skilled, mobile and adaptable talent. UNDRR will put in place the mechanisms of an inclusive workplace where the organisational workforce reflects the diversity of the people it serves. Finally, UNDRR will continue to work towards efficient human resources services supported by an enabling policy framework.

The strengthening of performance management processes, coupled with the provision of learning programmes corresponding to organisational priorities in line with the "Quintet of Change" focused on stronger capabilities for data, innovation, strategic foresight, behavioural science, performance and results orientation, and the promotion of meaningful discharge of duty of care responsibilities, will contribute to high organisational performance.

DELIVERABLE E1.2.4

ENTERPRISE RISK MANAGEMENT STRENGTHENED TO EFFECTIVELY ANTICIPATE AND MITIGATE OPERATIONAL RISKS

UNDRR will adopt a systematic approach to supporting the organisation's sustainability and achieving the Work Programme's objectives by identifying, assessing, evaluating, prioritising and controlling risks across the organisation.

UNDRR will ensure that emergency plans and business continuity plans provide a framework for the organisation and its network of regional offices to build its resilience and facilitate the continuation of its operations if business activities are disrupted.

When transferring funds to implementing partners, UNDRR conducts checks and establishes measures of accountability to ensure that those funds are used effectively and efficiently for the intended purposes. Robust internal control processes are also in place to detect fraud, corruption and mismanagement. UNDRR will further strengthen its due diligence process to enhance governance of activities delegated to implementing partners.

DELIVERABLE E1.2.5

DATA ESTABLISHED AS A STRATEGIC ASSET TO BETTER SERVE MEMBER STATES AND STAKEHOLDERS AND STRENGTHEN DATA LITERACY IN THE ORGANISATION

Being a data-centric organisation, UNDRR will further strengthen its data governance to ensure that data across all categories and uses is established as a strategic asset for better decision-making and higher effectiveness and impact of its interventions.

UNDRR has developed an organisation-wide data strategy and road map for 2023–2027 to support Member States, partners and stakeholders in enhancing their access to data analytics and analytical tools for risk-informed sustainable development and humanitarian action. The data strategy will leverage opportunities to bolster data literacy and strengthen internal data governance for effective programme implementation and country support.

UNDRR will strengthen quality data generation and application in order to achieve systematic maturity levels by 2025 across the data-related processes from acquisition, curation, publication and consumption and to progress towards transformational data governance maturity by 2027. With strengthened data capabilities and processes across the organisation, UNDRR will be better positioned to support disaster risk reduction data ecosystems in countries.

RESULT E1.3

INCREASED DIVERSITY AND INCLUSION ACROSS ALL WORKSTREAMS OF THE ORGANISATION TO PROMOTE GENDER EQUALITY AND THE RIGHTS OF PERSONS WITH DISABILITIES

The Sendai Framework recognises the need to empower women and persons with disabilities to publicly lead and promote gender-equitable and universally accessible response, recovery, rehabilitation and reconstruction.

Gender inequalities exist in every society and result in gender-differentiated disaster impacts. Understanding how people's lives are affected by gender norms, roles and relations within a given culture and society is critical to understanding and reducing disaster risk. While persons with disabilities are disproportionately affected by disasters, the vital role they play in building resilience is often overlooked.

UNDRR will strengthen gender equality, inclusion and accessibility in internal policies and processes and develop UNDRR staff's knowledge of, and capacity to implement, gender-responsive and disability-inclusive disaster risk reduction to improve programmatic results. UNDRR will be more effective at reducing disaster risk for all by mainstreaming gender equality and women's leadership, promoting the rights of persons with disabilities and strengthening partnerships with diverse stakeholder groups in all its workstreams.

DELIVERABLE E1.3.1

IMPLEMENTATION OF UNDRR ACTION PLANS ENABLES AND SUPPORTS GENDER PARITY AND DIVERSITY

UNDRR will implement the organisation's gender strategy and support the finalization and implementation of the Gender Action Plan for the Sendai Framework. It will do this by integrating gender across the organisation's policies and processes, building internal gender capacity, conducting gender training, developing knowledge products and deepening understanding of the gendered nature of risk.

UNDRR will work to ensure that critical processes and events, including the Global and Regional

Platforms, integrate gender equality. These activities will build the capacity and the knowledge of UNDRR staff so they can achieve the organisation's commitments to gender equality and women's empowerment.

UNDRR will also ensure that its recruitment strategies promote gender parity and increase geographical diversity at all levels of the organisation.

DELIVERABLE E1.3.2

UNDRR CROSS-ORGANISATIONAL WORK ALIGNS WITH THE UN DISABILITY INCLUSION STRATEGY

UNDRR will continue to implement the UN Disability Inclusion Strategy (UNDIS) following the accountability framework and organised in four core areas: 1) Leadership, strategic planning and management, 2) Inclusiveness, 3) Programming and 4) Organisational culture.

UNDRR branches and regional offices will increase efforts to engage with persons with disabilities and their respective organisations as part of its work to implement the activities highlighted in the strategic objectives. UNDRR will promote accessibility and inclusiveness in its interventions to achieve the commitments towards disability-inclusive disaster risk reduction and the empowerment of persons with disabilities.

RESULT E1.4

INFORMATION AND COMMUNICATIONS TECHNOLOGY SUPPORT UNDRR'S EFFICIENT PERFORMANCE

Information and communications technologies (ICT) are key enablers that support organisational performance and efficient delivery of the UNDRR Work Programme. By using state-of-the-art information and communications technologies and systems, UNDRR will improve accessibility to meetings, events and workshops, enhancing the availability and dissemination of knowledge resources for the external audience.

In line with the UN Secretariat's constant improvements in ICT, UNDRR will implement UN system-wide information and communication technology policies and practices to ensure that programmatic and administrative processes are kept at the highest standards.

UNDRR will further invest in innovative technologies to strengthen internal knowledge management, workflow processes and teamwork for more effective and efficient decision-making towards the achievement of planned results.

DELIVERABLE E1.4.1

EFFECTIVE INFORMATION AND TECHNOLOGY PROCESSES AND TOOLS PROVIDE FIT-FOR-PURPOSE SOLUTIONS FOR BUSINESS REQUIREMENTS

UNDRR will continue to progress towards fit-for-purpose and innovative information and technology solutions to ensure the smooth execution of the Work Programme.

UNDRR online platforms will be further strengthened to improve accessibility to knowledge resources and information through more user-friendly and interactive interfaces.

UNDRR will also continue implementing new features and upgrades to Umoja, enabling efficient and transparent management of UNDRR's financial, human and physical resources, and improving programmatic delivery.

ENABLER

STRENGTHENED ORGANIZATIONAL PERFORMANCE

$8,050,000

RESULT E1.1

Appropriate, timely, predictable and flexible funding is secured to enable effective implementation of the strategic framework

$4,082,000

DELIVERABLE E1.1.1

Sufficient, predictable and flexible financial resources for implementation of the Work Programme received

$3,894,000

DELIVERABLE E1.1.2

Governments and the private sector supported to enhance infrastructure resilience through strengthened governance, guidance, tools and knowledge.

$188,000

RESULT E1.2

High quality, effective and efficient operational performance

$499,000

DELIVERABLE E1.2.1

Strategic planning, monitoring, reporting, evaluation and learning enhanced for improved Work Programme delivery

$133,000

DELIVERABLE E1.2.2

Financial planning, management and monitoring strengthened for effective implementation of the Work Programme

$8,000

DELIVERABLE E1.2.3

Human resources planning and management enhanced for improved Work Programme delivery

$16,000

DELIVERABLE E1.2.4

Enterprise risk management strengthened to effectively anticipate and mitigate operational risks

$12,000

DELIVERABLE E1.2.5

Data established as a strategic asset to better serve Member States and stakeholders and strengthen data literacy in the organisation

$330,000

RESULT E1.3

Increased diversity and inclusion across all workstreams of the organization, to promote gender equality and the rights of persons with disabilities

$2,211,000

DELIVERABLE E1.3.1

Implementation of UNDRR action plans enables and supports gender parity and diversity

$1,770,000

DELIVERABLE E1.3.2

UNDRR cross organizational work aligns with the UN Disability Inclusive Strategy

$441,000

RESULT E1.4

Information and communications technology support UNDRR's efficient performance

$1,258,000

DELIVERABLE E1.4.1

Effective information and technology processes and tools provide fit-for-purpose solutions for business requirements

$1,258,000

FUNDING REQUIREMENTS

UNDRR WORK PROGRAMME 2024–2025

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FUNDING REQUIREMENTS

UNDRR WORK PROGRAMME 2024-2025

STRATEGIC OBJECTIVE 1

STRATEGIC OBJECTIVES / RESULTS /DELIVERABLES	2024	2025	TOTAL
STRATEGIC OBJECTIVE 1: Countries use quality information and analysis to reduce risks and inform development decisions	**23,185,000**	**23,393,000**	**46,578,000**
Result 1.1: Robust evidence, innovation and good practices on risk reduction available to inform decision-making processes across and within sectors	**11,453,000**	**8,845,000**	**20,298,000**
Deliverable 1.1.1: Governments and key stakeholders' capacity strengthened to conduct systems-level risk assessments and analysis for risk reduction approaches and effective risk-informed decision-making	5,652,000	3,766,000	9,418,000
Deliverable 1.1.2: Knowledge and innovation generated on the systemic nature of risk and its cascading effects to inform decision-making, policies and programming at global, regional and national levels	3,002,000	2,584,000	5,586,000
Deliverable 1.1.3: Enhanced scientific research agenda on disaster risk reduction developed and implemented in conjunction with scientific and technical organisations and other partnerships	2,799,000	2,495,000	5,294,000
Result 1.2: Governments and other stakeholders supported to integrate climate change and disaster risk reduction into relevant strategies and policies across and within sectors	**2,144,000**	**2,006,000**	**4,150,000**
Deliverable 1.2.1: Policies, practices and knowledge of disaster risk reduction and climate action aligned for synergy in implementation at the national and local levels	1,183,000	1,114,000	2,297,000
Deliverable 1.2.2: Global policies and instruments of disaster risk reduction and climate action aligned	961,000	892,000	1,853,000
Result 1.3: Review and monitoring accelerate achievement and strengthens accountability towards the implementation of the Sendai Framework	**9,588,000**	**12,542,000**	**22,130,000**
Deliverable 1.3.1: Sendai Framework implementation monitored and reported annually, incorporating sex, age and disability data disaggregation	3,257,000	3,068,000	6,325,000
Deliverable 1.3.2: Governments supported in establishment and management of disaster losses and damages tracking systems	2,350,000	2,011,000	4,361,000
Deliverable 1.3.3: Global Platforms convened to take stock of progress, support learning and accelerate achievement of the Sendai Framework	3,981,000	7,463,000	11,444,000

STRATEGIC OBJECTIVE 2

STRATEGIC OBJECTIVES / RESULTS /DELIVERABLES	2024	2025	TOTAL
STRATEGIC OBJECTIVE 2: Disaster risk reduction governance strengthened at global, regional, national and local levels	**27,152,000**	**23,559,000**	**50,711,000**
Result 2.1: Effective and inclusive regional coordination and review mechanisms accelerate implementation of the Sendai Framework	**4,172,000**	**2,288,000**	**6,460,000**
Deliverable 2.1.1: Regional and sub-regional intergovernmental organizations supported to accelerate risk-informed development across and within sectors	716,000	474,000	1,190,000
Deliverable 2.1.2: Regional platforms convened and roadmaps to accelerate disaster risk reduction action across and within sectors developed and monitored	3,354,000	1,707,000	5,061,000
Deliverable 2.1.3: Support to Regional Collaborative Platforms and Issue-based Coalitions	102,000	107,000	209,000
Result 2.2: Governments supported to develop and implement integrated, multi-stakeholder, gender-responsive and disability-inclusive risk governance	**18,855,000**	**17,279,000**	**36,134,000**
Deliverable 2.2.1: Governments supported to develop and implement multi-risk, multi-sector, gender-responsive, climate-sensitive and inclusive national disaster risk reduction strategies in line with the Sendai Framework	2,904,000	2,760,000	5,664,000
Deliverable 2.2.2: Guidance and capacity provided to national governments for the financing of disaster risk reduction actions and for addressing infrastructure resilience	1,621,000	1,583,000	3,204,000
Deliverable 2.2.3: Strengthened inclusive multi-hazard early warning systems that reach the most vulnerable	13,819,000	12,251,000	26,070,000
Deliverable 2.2.4: UN Country Teams and other relevant country-level teams supported to integrate multi-hazard, climate-sensitive disaster risk reduction into development planning processes	511,000	685,000	1,196,000
Result 2.3: Local governments supported to develop, implement and finance climate sensitive, inclusive multi-hazard disaster risk reduction strategies	**2,349,000**	**2,197,000**	**4,546,000**
Deliverable 2.3.1: Enhanced capacity for planning and implementation of inclusive disaster risk reduction strategies at local level across and within sectors	1,573,000	1,406,000	2,979,000
Deliverable 2.3.2: Local governments and stakeholders supported to enhance resilience through Making Cities Resilient 2030	776,000	791,000	1,567,000
Result 2.4: Governments', UN system partners' and other stakeholders' capacities are developed for climate-sensitive, inclusive disaster risk reduction	**1,776,000**	**1,795,000**	**3,571,000**
Deliverable 2.4.1: Capacity-development initiatives delivered to accelerate action on disaster risk reduction by Governments, UN system partners and other stakeholders	901,000	965,000	1,866,000
Deliverable 2.4.2: Effective capacity-development programmes on gender-responsive and disability-inclusive disaster risk reduction are delivered by UNDRR and its partners at regional, national and local levels	875,000	830,000	1,705,000

STRATEGIC OBJECTIVE 3

STRATEGIC OBJECTIVES / RESULTS /DELIVERABLES	2024	2025	TOTAL
STRATEGIC OBJECTIVE 3: Catalyse investment and action in disaster risk reduction through partnerships and engagement with stakeholders	**9,203,000**	**8,780,000**	**17,983,000**
Result 3.1: Accelerate financing for disaster risk reduction, ensure investments are risk informed and address resilience of infrastructure	**1,627,000**	**1,535,000**	**3,162,000**
Deliverable 3.1.1: Strengthen integration of disaster risk reduction considerations and measures in public and private investments and financial instruments across and within sectors	632,000	650,000	1,282,000
Deliverable 3.1.2: Governments and the private sector supported to enhance infrastructure resilience through strengthened governance, guidance, tools and knowledge	713,000	603,000	1,316,000
Deliverable 3.1.3: Member countries of the Group of 20 (G20) integrate disaster risk reduction into domestic policy and investment decisions in all sectors and in their development support to other countries	282,000	282,000	564,000
Result 3.2: All-of-society approach contributes to inclusive risk knowledge and management, with particular focus on reducing vulnerability of the most at risk	**2,870,000**	**2,919,000**	**5,789,000**
Deliverable 3.2.1: Business resilience enhanced and private sector leadership in disaster risk reduction promoted	1,022,000	1,037,000	2,059,000
Deliverable 3.2.2: Partnerships built with stakeholders and civil society to jointly promote inclusive and coherent implementation of the Sendai Framework and risk-informed development that leaves no one behind and increases women's, persons with disabilities', indigenous peoples' and youth leadership	1,848,000	1,882,000	3,730,000
Result 3.3: Integrating a risk-informed approach across the 2030 Agenda and key intergovernmental policy decisions, related to sustainable development, climate change and the environment	**4,706,000**	**4,326,000**	**9,032,000**
Deliverable 3.3.1: Coherence facilitated at global level with key UN system and other partners between disaster risk reduction and sustainable development, climate change policies, development and climate finance, environment, one health, gender equality, human rights, humanitarian action and crisis recovery	157,000	215,000	372,000
Deliverable 3.3.2: Substantive input and policy recommendations provided to intergovernmental bodies to advance implementation of the Sendai Framework and promote policy coherence across and within sectors	971,000	519,000	1,490,000
Deliverable 3.3.3: Coordinate implementation of the UN Plan of Action on Disaster Risk Reduction for Resilience	736,000	522,000	1,258,000
Deliverable 3.3.4: Support provided to scale-up disaster risk reduction in fragile and humanitarian contexts	1,689,000	1,613,000	3,302,000
Deliverable 3.3.5: Actions on environment and biodiversity in support of disaster risk reduction and climate resilience increased, including through support for scaling up nature-based solutions	357,000	461,000	818,000
Deliverable 3.3.6: Enhanced integration and mainstreaming of build back better principles in recovery, rehabilitation and reconstruction	796,000	996,000	1,792,000

STRATEGIC OBJECTIVE 4

STRATEGIC OBJECTIVES / RESULTS /DELIVERABLES	2024	2025	TOTAL
STRATEGIC OBJECTIVE 4: Mobilise governments and other stakeholders through advocacy and knowledge-sharing, to make disaster risk reduction central to sustainable development	5,881,000	5,797,000	11,678,000
Result 4.1: Governments and other stakeholders demonstrate awareness of the importance of risk-informed sustainable development	**3,027,000**	**2,943,000**	**5,970,000**
Deliverable 4.1.1: Increased awareness and understanding of disaster risk reduction and its centrality to sustainable development, to the climate change agenda and to a reduced need for humanitarian action	912,000	833,000	1,745,000
Deliverable 4.1.2: Improved understanding of the relevance of the Sendai Framework for achieving Agenda 2030	627,000	616,000	1,243,000
Deliverable 4.1.3: Effective development and promotion of behavioural change strategies and activities reduce disaster impact	1,488,000	1,494,000	2,982,000
Result 4.2: Advocacy, campaigns and communications strengthen UNDRR's relevance as the disaster risk reduction integrator within the UN system and externally	**1,824,000**	**1,824,000**	**3,648,000**
Deliverable 4.2.1: Demand-driven UNDRR knowledge products and policy guidance on risk-informed sustainable development used by partners and stakeholders	585,000	585,000	1,170,000
Deliverable 4.2.2: Alliances, networks and partnerships forged within the UN system and with external actors for prevention and resilience building	490,000	490,000	980,000
Deliverable 4.2.3: Innovative and engaging campaigns and public-facing information materials disseminated	749,000	749,000	1,498,000
Result 4.3: Effective leadership, learning and knowledge-sharing on disaster risk reduction mobilise action for risk-informed development	**1,030,000**	**1,030,000**	**2,060,000**
Deliverable 4.3.1: Outreach generates improved engagement on learning and knowledge products relevant to partners' disaster risk reduction actions	1,030,000	1,030,000	2,060,000

ENABLER

STRATEGIC OBJECTIVES / RESULTS /DELIVERABLES	2024	2025	TOTAL
ENABLER: Strengthened organizational performance	4,005,000	4,045,000	8,050,000
Result E1.1: Appropriate, timely, predictable and flexible funding is secured to enable effective implementation of the strategic framework	**2,041,000**	**2,041,000**	**4,082,000**
Deliverable E1.1.1: Sufficient, predictable and flexible financial resources for implementation of the Work Programme received	1,947,000	1,947,000	3,894,000
Deliverable E1.1.2: A broader and more diversified donor base is achieved	94,000	94,000	188,000
Result E1.2: High quality, effective and efficient operational performance	**227,000**	**272,000**	**499,000**
Deliverable E1.2.1: Strategic planning, monitoring, reporting, evaluation and learning enhanced for improved Work Programme delivery	44,000	89,000	133,000
Deliverable E1.2.2: Financial planning, management and monitoring strengthened for effective implementation of the Work Programme	4,000	4,000	8,000
Deliverable E1.2.3: Human resources planning and management enhanced for improved Work Programme delivery	8,000	8,000	16,000
Deliverable E1.2.4: Enterprise risk management strengthened to effectively anticipate and mitigate operational risks	6,000	6,000	12,000
Deliverable E1.2.5: Data established as a strategic asset to better serve Member States and stakeholders and strengthen data literacy in the organisation	165,000	165,000	330,000
Result E1.3: Increased diversity and inclusion across all workstreams of the organization, to promote gender equality and the rights of persons with disabilities	**1,108,000**	**1,103,000**	**2,211,000**
Deliverable E1.3.1: Implementation of UNDRR action plans enables and supports gender parity and diversity	885,000	885,000	1,770,000
Deliverable E1.3.2: UNDRR cross organizational work aligns with the UN Disability Inclusive Strategy	223,000	218,000	441,000
Result E1.4: Information and communications technology support UNDRR's efficient performance	**629,000**	**629,000**	**1,258,000**
Deliverable E1.4.1: Effective information and technology processes and tools provide fit-for-purpose solutions for business requirements	629,000	629,000	1,258,000

GRAND TOTAL	69,426,000	65,574,000	135,000,000

ANNEX

UNDRR WORK PROGRAMME 2024-2025

LOGICAL FRAMEWORK

STRATEGIC OBJECTIVE 1: COUNTRIES USE QUALITY INFORMATION AND ANALYSIS TO REDUCE RISKS AND INFORM DEVELOPMENT DECISIONS				
RESULT / DELIVERABLE	**INDICATOR**	**MEANS OF VERIFICATION**	**BASELINE**	**TARGET**
Result 1.1: Robust evidence, innovation and good practices on risk reduction available to inform decision-making processes across and within sectors	Number of countries and regional commissions applying new risk information and analysis generated by UNDRR	Internal analysis and reports	46 countries and 4 regional commissions (IGAD, SADC, ECOWAS, and ESCWA) have applied UNDRR technical support related to risk information and analysis in 2022	75 countries and 5 regional commissions applying new risk information and analysis generated by UNDRR by end of 2025
	Number of countries that incorporate contextual risk information for their national early warning systems	Survey with partner countries	Gap assessment is part of the delivery modalities	20 small island developing states, least developed countries and landlocked countries incorporate contextual risk information for their early warning systems
Deliverable 1.1.1: Governments and key stakeholders' capacity strengthened to conduct systems-level risk assessments and analysis for risk reduction approaches and effective risk-informed decision-making	Number of countries receiving UNDRR technical support on risk information and analysis, including better understanding of disaster and climate risks at national levels	Internal analysis and reports	75 countries benefitted from UNDRR risk related technical support in 2022	100 countries have received UNDRR risk related technical support on risk information and analysis by end of 2025
	Number of countries initiating specific analysis with UNDRR on cascading and systemic risks to apply in planning and decision making	Internal analysis and reports	4 countries initiating specific analysis with UNDRR on cascading and systemic risks to apply in planning and decision making as of May 2023	4 new countries initiating specific analysis with UNDRR on cascading and systemic risks to apply in planning and decision making by end of 2025

RESULT / DELIVERABLE	INDICATOR	MEANS OF VERIFICATION	BASELINE	TARGET
Deliverable 1.1.2: Knowledge and innovation generated on the systemic nature of risk and its cascading effects to inform decision-making, policies and programming at global, regional and national levels	Number of Global and Regional Assessment Reports published	UNDRR website	1 main Global Assessment Report (GAR), 1 Global Special Report (Risk-proofing sustainable development) and 2 Regional Assessment Reports (RAR) published during 2022-2023 biennium	1 GAR, 1 GAR Special Report and 4 RAR published by end of 2025
	Number of technical studies on systemic and emerging risks published	UNDRR website	6 technical studies on systemic and emerging risks published in 2022	5 new technical studies on systemic and emerging risks published by end of 2025
Deliverable 1.1.3: Enhanced scientific research agenda on disaster risk reduction developed and implemented in conjunction with scientific and technical organizations and other partnerships	Number of publications collaboratively produced by the Science and Technology Advisory Groups (STAG)	STAG reports UNDRR Website	22 publications collaboratively produced by the Science and Technology Advisory Groups (STAG) as of end of 2023	32 publications collaboratively produced by STAG by end of 2025
	Global Research Agenda integrates outcomes of key intergovernmental proceedings on disaster risk reduction	STAG reports	Global Research Agenda does not yet incorporate outcomes of the Midterm Review of the Implementation of the Sendai Framework (2023)	Outcomes of the Midterm Review of the Implementation of the Sendai Framework (2023), regional platforms (2024) and the Global Platform (2025) integrated in the Global Research Agenda
Result 1.2: Governments and other stakeholders supported to integrate climate change and disaster risk reduction into relevant strategies and policies across and within sectors	**Number of countries effectively integrating disaster risk reduction and climate change adaptation in planning and implementation using comprehensive risk management approach**	**National policy frameworks and action plans UNDRR reports**	**With UNDRR support, 18 LDCs and SIDS have developed a national roadmap/action plan outlining the development of an integrated disaster risk reduction/ climate change adaptation plan**	**20 countries cumulatively integrate their disaster risk reduction and climate change adaptation actions**
Deliverable 1.2.1: Policies, practices and knowledge of disaster risk reduction and climate action aligned for synergy in implementation at the national and local levels	Number of countries receiving support for comprehensive risk management	Workshop reports and formal documents	Comprehensive risk management guidance and toolkits developed and 18 countries have developed action plans	38 countries receive support to ensure an integrated implementation of disaster risk reduction and climate change adaptation plans

RESULT / DELIVERABLE	INDICATOR	MEANS OF VERIFICATION	BASELINE	TARGET
Deliverable 1.2.2: Global policies and instruments of disaster risk reduction and climate action aligned	Disaster risk reduction firmly anchored in strategic engagements in global climate policy processes through United Nations Framework Convention on Climate Change (UNFCCC) mechanisms	UNFCCC reports	Disaster risk reduction reflected in outcomes and decisions of the UNFCCC and Paris Agreement, influenced by UNDRR submissions and inputs	Disaster risk reduction, including early warning systems, embedded as an integral part of UNFCCC mechanisms, including outcomes of Subsidiary Bodies, and decisions of the UNFCCC and Paris Agreement
Result 1.3: Review and monitoring accelerate achievement and strengthen accountability towards the implementation of the Sendai Framework	**Extent to which the outcomes of the Mid-Term Review of the implementation of the Sendai Framework (MTR SF) are integrated in the global and regional review and monitoring mechanisms on the implementation of the Sendai Framework**	**Outcome documents of the Global Platform and regional platforms**	**High Level Meeting of the MTR SF held in May 2023 and resulting in a political declaration with a set of recommendations to accelerate the implementation of the Sendai Framework**	**Existing global and regional review and monitoring mechanisms for implementation of the Sendai Framework reflect the outcomes of the MTR SF**
Deliverable 1.3.1: Sendai Framework implementation monitored and reported annually, incorporating sex, age and disability data disaggregation	Number of countries reporting on progress in disaster risk reduction through the Sendai Framework Monitor (SFM).	Online Sendai Framework and SDG monitor.	156 Member States and 1 intergovernmental organizations reported through the SFM as of end of 2022. Out of these: • 132 countries report on at least 5 Sendai Framework targets • 110 countries report on all SDG-related targets	165 Member States and 5 intergovernmental organizations reporting through the SFM by end of 2025. Out of these: • 150 countries report on at least 5 Sendai Framework targets • 125 countries report on all SDG-related targets
	Number of countries reporting sex, age and disability disaggregated data through the Sendai Framework Monitor (SFM).	Online Sendai Framework ans SDG monitor	66 countries reporting sex, age and disability disaggregated data as of end of 2022.	100 countries reporting sex, age and disability disaggregated data by end of 2025
	Application of Sendai Framework monitoring data in intergovernmental processes and thematic reports	Published global reports and intergovernmental documents	Thematic reports developed and four citations in a biennium	Two thematic reports on Early Warnings for All developed using SFM data and at least six citations of SFM data in the 2024-2025 biennium

RESULT / DELIVERABLE	INDICATOR	MEANS OF VERIFICATION	BASELINE	TARGET
Deliverable 1.3.2: Governments supported in establishment and management of disaster losses and damages tracking systems	Establishment of a new-generation hazardous event and disaster-losses and damages tracking system enabling disaggregated (sex, age, disability, geography and hazard) data collection and analysis	Online system with published guidelines and toolkits	Prototype of a new disaster losses and damages tracking system developed	New-generation disaster losses- and damages tracking system functional with necessary guidance and technical assistance
	Number of countries using the new-generation losses and damages tracking system	Online national databases	110 countries with current DesInventar-based disaster information system	120 countries with new-generation losses and damages tracking system
Deliverable 1.3.3: Global Platforms convened to take stock of progress, support learning and accelerate achievement of the Sendai Framework	Percentage of GP2025 participants who indicate that GP2025 has taken stock of the implementation of the Political Declaration of the Midterm Review of the Sendai Framework, provided practical guidance for accelerating the implementation of the Sendai Framework for the following 3 years and served as an inclusive platform for multistakeholder engagement	GP2025 Satisfaction Survey among participants	Not available. For reference, 85% of GP2022 participants indicate that the GP2022 has taken stock, supported the implementation and accelerated the achievement of the Sendai Framework	80% of the GP2025 participants indicate that the GP2025 has taken stock of the implementation of the Political Declaration of the Midterm Review of the Sendai Framework, provided practical guidance for accelerating the implementation for the following 3 years and served as an inclusive platform for multistakeholder engagement
	Gender parity achieved in the panels of the GP2025	GP proceedings	Gender parity in the panels of GP2022 was achieved: the total number of speakers was 157, including 79 female and 78 male speakers	Gender parity achieved in the panels of the GP2025
	Number of stakeholder groups represented in the Organising Teams and as speakers on official segment sessions	GP Organising Teams attendance and GP2025 proceedings	Out of 18 stakeholder groups, 17 were represented in Organising Teams and 15 were represented in official segment panels	At least 16 out of the 18 stakeholder groups represented in the Organising Teams and as speakers in official segment sessions
	Deliberations of GP2025 reflect gender and disability considerations	GP proceedings	GP2022 proceedings provided evidence that deliberations reflected gender and disability considerations	GP2025 proceedings provide strong evidence that deliberations reflected gender and disability considerations

STRATEGIC OBJECTIVE 2: DISASTER RISK REDUCTION GOVERNANCE STRENGTHENED AT GLOBAL, REGIONAL, NATIONAL AND LOCAL LEVELS

RESULT / DELIVERABLE	INDICATOR	MEANS OF VERIFICATION	BASELINE	TARGET
Result 2.1: Effective and inclusive regional coordination and review mechanisms accelerate implementation of the Sendai Framework	Number of regional intergovernmental organisations having adopted resolutions, policies or decisions on disaster risk reduction as a result of UNDRR engagement	Regional or subregional resolutions, policies or decisions	9 regional intergovernmental organisations adopt resolutions, policies or decisions on DRR as a result of UNDRR engagement in 2022	14 regional intergovernmental organisations adopt resolutions, policies or decisions on DRR as a result of UNDRR engagement during the biennium
Deliverable 2.1.1: Regional and sub-regional intergovernmental organizations supported to accelerate risk-informed development across and within sectors	Number of regional and sub-regional intergovernmental organisations supported by UNDRR to accelerate risk-informed development	UNDRR internal data collection, analysis and reports	16 regional and sub-regional intergovernmental organisations supported by UNDRR to accelerate risk-informed development in 2022	18 regional and sub-regional intergovernmental organisations supported by UNDRR to accelerate risk-informed development during 2024-2025
Deliverable 2.1.2: Regional platforms convened and road maps to accelerate disaster risk reduction action across and within sectors developed and monitored	Number of ministerial decisions or declarations adopted to advance disaster risk reduction at regional level	Regional Platforms outcomes / declarations	4 ministerial level declarations were adopted at regional level to advance disaster risk reduction in 2022	7 ministerial decisions or declarations adopted at regional and sub-regional level during 2024-2025
	Women participation in Regional Platforms (disaggregated by participants and panelists)	Regional Platforms attendance logs and agenda	Progress towards gender parity in previous Regional Platforms: • **Americas:** 44% of female participants / 62% of female panelists. • **Central Asia and Caucasus:** 35% of female participants / 28% of female panelists. • **Asia Pacific:** 47% of the participants and 57% of the panelists of the Asia Pacific Ministerial Conference for Disaster Risk Reduction (APMCDRR) held in 2022 in Australia were women. • **Africa and Arab States:** 29% of female participants / 27% of female panelists. • **Europe:** 45% of female participants / 42% of female panelists.	Increase in % of women participation (disaggregated by region, participants and panelists)

RESULT / DELIVERABLE	INDICATOR	MEANS OF VERIFICATION	BASELINE	TARGET
(continued) **Deliverable 2.1.2:** Regional Platforms convened and road maps to accelerate disaster risk reduction action across and within sectors developed and monitored	Deliberations of Regional Platforms reflect gender and disability considerations	Regional Platforms outcomes / declarations	Gender and disability considerations were reflected in the deliberations of the 2 Regional Platforms that took place during 2022-2023 biennium (i.e. Asia Pacific Ministerial Conference on Disaster Risk Reduction and the VIII Regional Platform for Disaster Risk Reduction in the Americas and the Caribbean)	Regional Platforms 24-25 provide evidence that deliberations reflected gender and disability considerations
Deliverable 2.1.3: Support to Regional Collaborative Platforms and Issue-Based Coalitions	Number of IBCs work plans which integrate DRR and Resilience in support of Member States	IBC reports	5 regional Issue-based Coalitions (IBC) integrate disaster risk reduction and resilience issues in their work in 2022	7 Issue-based Coalitions (IBC) integrate DRR and Resilience in support of Member States
Result 2.2: Governments supported to develop and implement integrated, multi-stakeholder, gender-responsive and disability-inclusive risk governance	**Number of countries which have mechanisms to follow-up, periodically assess and publicly report on progress on their national disaster risk reduction strategies**	**SFM data on Target E**	**120 countries reported the existence of mechanisms to follow-up, periodically assess and publicly report on progress on their national disaster risk reduction strategies in the SFM as of end of March 2023**	**146 countries reported the existence of mechanisms to follow-up, periodically assess and publicly report on progress on their national disaster risk reduction strategies in the SFM as of end of 2025**
	Percentage of countries where UNDRR is a signatory of the UN Cooperation Frameworks progressing in the implementation of disaster risk reduction and resilience building actions	**UN Cooperation Frameworks' annual reports**	**Status reported in UN Cooperation Frameworks' annual reports for 2022**	**75% of countries where UNDRR is a signatory of the UN Cooperation Frameworks report progress in the implementation of disaster risk reduction and resilience building actions by end of 2025**
Deliverable 2.2.1: Governments supported to develop and implement multi-risk, multi-sector, gender-responsive, climate-sensitive and inclusive national disaster risk reduction strategies in line with the Sendai Framework	Number of countries reporting the existence of national disaster risk reduction strategies in line with the Sendai Framework in the Sendai Framework Monitor.	SFM data on Target E	126 Member and Observer States have reported the existence of national disaster risk reduction strategies in line with Sendai Framework in SFM as of end of 2022	150 countries reporting the existence of national disaster risk reduction strategies in line with the Sendai Framework in the Sendai Framework Monitor by end of 2025

RESULT / DELIVERABLE	INDICATOR	MEANS OF VERIFICATION	BASELINE	TARGET
(continued) **Deliverable 2.2.1:** Governments supported to develop and implement multi-risk, multi-sector, gender-responsive, climate-sensitive and inclusive national disaster risk reduction strategies in line with the Sendai Framework	Number of countries supported by UNDRR to improve, or implement their national disaster risk reduction strategies, including support provided on gender and disability inclusiveness	UNDRR internal reports	16 countries supported by UNDRR to improve, or implement their nationaldisaster risk reduction strategies, including support provided on gender and disability inclusiveness in 2022	20 countries supported by UNDRR to improve, or implement their national disaster risk reduction strategies, including support provided on gender and disability inclusiveness during 2024-2025 biennium
	Technical guidance provided on integrating disability inclusive and gender-responsive disaster risk reduction for the development of national disaster risk reduction strategies	UNDRR publications	Developing National Disaster Risk Reduction Strategies Words Into Action published by UNDRR does not provide focused guidance on integrating disability inclusive and gender-responsive disaster risk reduction	Publication of addenda to the Developing National Disaster Risk Reduction Strategies Words Into Action on 1) disability inclusive disaster risk reduction; and 2) the GAP implementation and gender-responsive disaster risk reduction
Deliverable 2.2.2: Guidance and capacity provided to national Governments for the financing of disaster risk reduction actions and for addressing infrastructure resilience	Number of countries supported in conducting DRR budget reviews, Integrated National Financing Frameworks (INFF), or disaster risk reduction financing strategies	UNDRR internal data collection, analysis and reports	11 countries supported in conducting disaster risk reduction budget reviews, Integrated National Financing Frameworks (INFF), or disaster risk reduction financing strategies during 2022-2023 biennium	17 countries supported in conducting disaster risk reduction budget reviews, Integrated National Financing Frameworks (INFF), or disaster risk reduction financing strategies during 2024-2025 biennium
	Number of countries supported to improve infrastructure resilience, including support to strengthen national infrastructure regulations and to assess infrastructure resilience	UNDRR internal data collection, analysis and reports	8 countries supported to improve infrastructure resilience, including support to strengthen national infrastructure regulations and to assess infrastructure resilience during 2022-2023 biennium	14 countries supported to improve infrastructure resilience, including support to strengthen national infrastructure regulations and to assess infrastructure resilience during 2024-2025 biennium

RESULT / DELIVERABLE	INDICATOR	MEANS OF VERIFICATION	BASELINE	TARGET
Deliverable 2.2.3: Strengthened inclusive multi-hazard early warning systems that reach the most vulnerable	Number of countries supported by UNDRR, including under the Early Warning for All (EW4all) Initiative, to develop or reinforce their national early warning system	UNDRR internal data collection, analysis and reports	5 countries supported in strengthening their early warning systems in 2022. In addition, support was provided at regional and sub-regional levels in Africa, Americas and Caribbean with a focus on coordination, capacity development, generation of risk information, scientific support and installation of early warning systems situation rooms.	37 countries supported by UNDRR to develop or reinforce their national early warning system by end of 2025
Deliverable 2.2.4: UN Country Teams and other relevant country-level teams supported to integrate multi-hazard, climate-sensitive disaster risk reduction into development planning processes	Number of UN Country Teams (UNCTs) supported in risk-informing common country analyses (CCAs) and cooperation frameworks (UNSDCFs) and implementating disaster risk reduction actions in support of UNSDCF implementation	Internal reports and UNSDG website	48 UNCTs supported in risk-informing CCAs/ UNSDCFs by May 2023	60 UNCTs supported in risk-informing CCAs/ UNSDCFs and implementating disaster risk reduction actions by Dec 2025 (cumulative)

RESULT / DELIVERABLE	INDICATOR	MEANS OF VERIFICATION	BASELINE	TARGET
Result 2.3: Local Governments supported to develop, implement and finance climate-sensitive, inclusive multi-hazard disaster risk reduction strategies	Number of local governments developing disaster risk reduction plans and strategies supported by Making Cities Resilient 2030 (reaching Stage B of the Resilience Journey)	MCR2030 Dashboard	399 cities as of September 2023	445 cities reach Stage B of the Resilience Journey and initiate development of disaster risk reduction plans and strategies by end of 2025
	Number of local governments implementing disaster risk reduction actions supported by MCR2030 (reaching Stage C of the Resilience Journey)	MCR2030 Dashboard	518 cities as of September 2023	538 cities reach Stage C of the Resilience Journey and start implementing disaster risk reduction strategies by end of 2025
Deliverable 2.3.1: Enhanced capacity for planning and implementation of inclusive disaster risk reduction strategies at local level, across and within sectors	Number of government officials and stakeholders trained in disaster risk reduction and urban resilience	Training reports	3,989 government officials and stakeholders on urban resilience in 2022	1,200 government officials trained on urban resilience during the biennium
	Number of local governments supported to use the Scorecard and its available thematic Annexes, including the scorecards on persons with disability, climate, early warning and displacement	Event reports	29 cities oriented on the Scorecard and its thematic annexes as of May 2023	40 cities supported to use the Scorecard and its available thematic Annexes by the end of 2025
Deliverable 2.3.2: Local Governments and stakeholders supported to enhance resilience through Making Cities Resilient 2030	Number of local governments and partners engaged in MCR2030	MCR2030 Dashboard	1,544 cities and 328 partners as of 31 May 2023	20 new cities and 10 new partners engage by end of 2025
	Number of national governments and national associations of municipalities engaged in MCR2030	MCR2030 Dashboard	30 national governments and 10 national associations of municipalities as of 31 May 2023	10 new national governments engage by end of 2025

RESULT / DELIVERABLE	INDICATOR	MEANS OF VERIFICATION	BASELINE	TARGET
Result 2.4: Governments', UN system partners' and other stakeholders' capacities are developed for climate-sensitive, inclusive disaster risk reduction	Percentage of stakeholders responding to survey confirming greater awareness of disaster risk reduction issues and actively participating in the implementation of related solutions	Year-end survey report	77% of the 345 survey respondents confirmed increased awareness achieved through UNDRR capacity development initiatives	At least 50% stakeholders responding to survey confirming greater awareness of disaster risk reduction issues and actively participating in the implementation of related solutions
	Percentage of stakeholders responding to survey and confirming use of tools and approaches from UNDRR capacity development initiatives	Year-end survey report	77% of the 345 survey respondents confirmed application of tools and approaches from UNDRR capacity development initiatives	At least 50% of the stakeholders responding to survey confirming use of tools and approaches from UNDRR capacity development initiatives
Deliverable 2.4.1: Capacity-development initiatives delivered to accelerate action on disaster risk reduction by Governments, UN system partners and other stakeholders	Number of events/ days of capacity development programmes focused on climate sensitive disaster risk reduction and resilience delivered by UNDRR and its partners	Training reports	314 days of capacity development events and workshops on disaster risk reduction and resilience topic on a yearly basis	150 days of capacity development programmes delivered by UNDRR and its partners on a yearly basis
	Number of attendants to UNDRR capacity development initiatives on disaster risk reduction (disaggregated by sex, disability and stakeholder group)	List of participants from training reports	6,065 people attended UNDRR trainings, workshops and webinars in 2022	6,000 attendants to UNDRR capacity development initiatives on disaster risk reduction on a yearly basis (disaggregated by sex, disability and stakeholder group)
Deliverable 2.4.2: Effective capacity-development programmes on gender-responsive and disability-inclusive disaster risk reduction are delivered by UNDRR and its partners at regional, national and local levels	Number of persons completing UNDRR training on gender-responsive and intersectional disaster risk reduction	Training reports	44 persons completed UNDRR training on gender-responsive and intersectional disaster risk reduction as of July 2023	250 persons complete UNDRR training on gender-responsive and intersectional disaster risk reduction by end of 2025
	Number of persons completing UNDRR training on disability-inclusive and intersectional disaster risk reduction	Training reports	0 persons completed UNDRR training on disability-inclusive and intersectional disaster risk reduction as of July 2023	100 persons complete UNDRR training on disability-inclusive and intersectional disaster risk reduction by end of 2025

STRATEGIC OBJECTIVE 3: CATALYSE INVESTMENT AND ACTION IN DISASTER RISK REDUCTION THROUGH PARTNERSHIPS AND ENGAGEMENT WITH STAKEHOLDERS

RESULT / DELIVERABLE	INDICATOR	MEANS OF VERIFICATION	BASELINE	TARGET
Result 3.1: Accelerate financing for disaster risk reduction, ensure investments are risk informed and address resilience of infrastructure	Number of private investors engaged in supporting accelerating financing for disaster risk reduction	UNDRR internal data collection, analysis and reports	12 private investors engaged in supporting accelerating financing for disaster risk reduction as of May 2023	45 private investors engaged in supporting accelerating financing for disaster risk reduction by end of 2025
	Number of national governments/ regulators engaged in supporting accelerating financing for disaster risk reduction	UNDRR internal data collection, analysis and reports	12 national governments/ regulators engaged in supporting accelerating financing for disaster risk reduction as of May 2023	18 national governments/ regulators engaged in supporting accelerating financing for disaster risk reduction by end of 2025
Deliverable 3.1.1: Strengthen integration of disaster risk reduction considerations and measures in public and private investments and financial instruments across and within sectors	Number of guidance documents provided to countries on increasing financing for disaster risk reduction and risk informed investment	Preventionweb	5 guidance documents available for national governments, financial sector and private sector on risk-informed investments as of June 2023	At least 7 guidance documents available for national governments, financial sector and private sector on risk-informed investments by end of 2025 (cumulative)
	Number of initiatives coordinated by UNDRR that target de-risking of investments by public and private sector	Internal reports	0 initiative coordinated by UNDRR that target de-risking of investments by public and private sector as of May 2023	3 initiatives coordinated by UNDRR that target de-risking of investments by public and private sector during 2024-2025 biennium
Deliverable 3.1.2: Governments and the private sector supported to enhance infrastructure resilience through strengthened governance, guidance, tools and knowledge	Number of guidance and knowledge products generated for targeted implementation in high-risk countries to address resilience of infrastructure	Preventionweb	7 guidance and knowledge products generated for targeted implementation in high-risk countries to address resilience of infrastructure available as of July of 2023	At least 9 guidance and knowledge products generated for targeted implementation in high-risk countries to address resilience of infrastructure available by end of 2025
Deliverable 3.1.3: Member countries of the Group of 20 (G20) integrate disaster risk reduction into domestic policy and investment decisions in all sectors and in their development support to other countries	G20 countries enhance commitment to disaster risk reduction through the G20 Working Group on Disaster Risk Reduction's roadmap and communiques and in G20 declarations	Guidance/policy documents produced by the G20 Working Group on Disaster Risk Reduction and good practices posted to the Working Group's webpage Communiques and declarations adopted by the G20 and posted to the G20's webpage	The G20 Working Group on Disaster Risk Reduction was established in December 2022	Disaster risk reduction included in 2 communiques and declarations of the G20 reflecting priority areas of the Political Declaration of the Midterm Review of the Implementation of the Sendai Framework adopted over 2024-2025 biennium

RESULT / DELIVERABLE	INDICATOR	MEANS OF VERIFICATION	BASELINE	TARGET
Result 3.2: All-of-society approach contributes to inclusive risk knowledge and management, with particular focus on reducing vulnerability of the most at risk	Number of stakeholder groups and key partners engaged in disaster risk reduction actions in collaboration with UNDRR at global and regional levels to influence decision-making processes	UNDRR internal data collection, analysis and reports	16 stakeholder groups from UNDRR supported Stakeholder Engagement Mechanism (SEM) have engaged in disaster risk reduction actions in 2022	At least 16 stakeholder groups and key partners engaged in disaster risk reduction action in collaboration with UNDRR at global and regional levels to influence decision-making processes during 2024-2025
Deliverable 3.2.1: Business resilience enhanced and private sector leadership in disaster risk reduction promoted	Number of business sectors engaging in UNDRR-facilitated private sector engagement mechanisms	UNDRR internal data collection, analysis and reports. Sectors represented by members of networks contributing to ARISE annual reports or similar reporting streams	16 business sectors engaging in UNDRR-facilitated private sector engagement mechanisms	20 business sectors engaging in UNDRR-facilitated private sector engagement mechanisms
	Number of private sector initiatives implemented to promote disaster risk reduction in the following focus areas: (i) SME resilience, (ii) investment and investors, (iii) insurance, (iv) resilient infrastructure	UNDRR internal data collection, analysis and reports against private sector engagement workplans (e.g. ARISE KPIs, Investor Advisory Board, EW4All and/or CREWS)	ARISE Focus Areas and KPIs 2022-2025: (i) SME resilience, (ii) investment and investors, (iii) insurance, (iv) resilient infrastructure	6 private sector initiatives implemented in focus areas to promote disaster risk reduction by end of 2025
Deliverable 3.2.2: Partnerships built with stakeholders and civil society to jointly promote inclusive and coherent implementation of the Sendai Framework and risk-informed development that leaves no one behind and increases women's, persons with disabilities', indigenous peoples' and youth leadership	Percentage of members from UNDRR Stakeholder Engagement Mechanism (SEM) and youth groups supported by UNDRR, responding to the survey reporting their meaningful engagement in global and regional disaster risk reduction fora and policy processes	UNDRR internal data collection, analysis and reports including regional survey to targeted groups; global SEM survey	Not available. 92.2% of respondents to the global SEM survey conducted in 2022 found SEM to have met their expectations as a platform to promote all-of-society engagement and action	At least 80% of members from UNDRR Stakeholder Engagement Mechanism (SEM) and youth groups supported by UNDRR, responding to the survey report their meaningful engagement in global and regional DRR fora and policy processes

RESULT / DELIVERABLE	INDICATOR	MEANS OF VERIFICATION	BASELINE	TARGET
(continued) **Deliverable 3.2.2:** Partnerships built with stakeholders and civil society to jointly promote inclusive and coherent implementation of the Sendai Framework and risk-informed development that leaves no one behind and increases women's, persons with disabilities, indigenous peoples' and youth leadership	Percentage of Parliamentarians responding to survey reporting engagement to effectively shape and implement DRR policy, legal, financial, and oversight frameworks in their country	Survey with IPU, GLOBE and CVF Global Parliamentary Group	Not available. Survey to be launched in end of 2023	At least 60% of targeted parliamentarians responding to the survey report engagement to effectively shape and implement DRR policy, legal, financial, and oversight frameworks in their country
	Number of voluntary commitments in the Sendai Framework Voluntary Commitments (SFVC) Platform matching UNDRR quality criteria	SFVC online platform	127 voluntary commitments have been published in the SFVC online platform as of May 2023 (cumulative)	By the end of 2025, 175 voluntary commitments have been published in the SFVC online platform (cumulative)
Result 3.3: Integrating a risk-informed approach across the 2030 Agenda and key intergovernmental policy decisions, related to sustainable development, climate change and the environment	**Number of resolutions, political declarations, and presidential statements/ summaries adopted at international and regional level that integrate disaster risk reduction and/or the Sendai Framework**	**Resolutions, political declarations, and presidential statements/ summaries adopted**	**25 resolutions, political declarations, presidential statements/ summaries over the biennium 2022-2023**	**26 resolutions, political declarations, presidential statements/ summaries over the biennium 2024-2025**
Deliverable 3.3.1: Coherence facilitated at global level with key UN system and other partners between disaster risk reduction and sustainable development, climate change policies, development and climate finance, environment, one health, gender equality, human rights, humanitarian action and crisis recovery	Number of global interagency mechanisms and other partnerships supported to enhance climate, environment and disaster risk reduction	UNDRR internal data collection, analysis and reports. Review of alignment with MTR SF outcomes.	40 global interagency mechanisms and partnerships supported by May 2023	At least 40 global interagency mechanisms and partnerships supported by December 2025 (cumulative)

RESULT / DELIVERABLE	INDICATOR	MEANS OF VERIFICATION	BASELINE	TARGET
Deliverable 3.3.2: Substantive input and policy recommendations provided to intergovernmental bodies to advance implementation of the Sendai Framework and promote policy coherence across and within sectors	Number of Secretary-General (SG) Reports and background documents that inform intergovernmental deliberations with input provided by UNDRR	Reports of the SG. Background documents for inter-governmental meetings.	Input provided to 12 SG reports and background documents per year	Input provided to 12 SG reports and background documents per year
	Number of page views of UNDRR-authored policy briefs and related web pages in UNDRR website	UNDRR website internal reports	In 2022, UNDRR published 4 policy briefs which recorded a total of 13,373 page views in UNDRR website	At least 10,000 page views of UNDRR-authored policy briefs and related web pages in UNDRR website annually
Deliverable 3.3.3: Coordinate implementation of the UN Plan of Action on Disaster Risk Reduction for Resilience	Number of UN entities engaged in implementation of the UN Plan of Action on DRR for Resilience and the 2023 UN Senior Leadership Group (SLG) recommendations	Annual UN SLG recommendation and UN Plan of Action progress reports UN SLG & UN DRR FPG meeting minutes UN DRR FPG workplan	2022 UN Plan of Action progress report including update on UN SLG recommendation implementation	2 UN Plan of Action progress reports including summary of implementation of 2023-2030 UN SLG recommendations
Deliverable 3.3.4: Support provided to scale-up disaster risk reduction in fragile and humanitarian contexts	Number of United Nations / Humanitarian Country Teams (HCT) receiving support by UNDRR on scaling up DRR in humanitarian action implementing priority actions	UNDRR internal data collection, analysis and reports	13 HCTs supported in applying the Checklist for Scaling-up DRR in Humanitarian action	20 HCTs supported in applying the Checklist for Scaling-up DRR in Humanitarian action
Deliverable 3.3.5: Actions on environment and biodiversity in support of disaster risk reduction and climate resilience increased, including through support for scaling up nature-based solutions	Number of countries and partners supported to implement environment and biodiversity-related actions for the reduction of disaster and climate risks	UNDRR internal reports	As of May 2023, UNDRR provided indirect support to countries and partners through advocacy, engagement in relevant networks and policy guidance	At least 5 countries and partners in 2 regions supported by UNDRR to implement environment and biodiversity-related actions for the reduction of disaster and climate risks
Deliverable 3.3.6: Enhanced integration and mainstreaming of Build Back Better principles in recovery, rehabilitation and reconstruction	Number of knowledge products, guidance and studies produced under the umbrella of the International Recovery Platform (IRP) to support build back better published on Preventionweb	PreventionWeb	7 knowledge products, guidance and studies produced under the umbrella of IRP to support build back better published on Preventionweb during 2022-2023 biennium	7 new knowledge products, guidance and studies produced under the umbrella of IRP to support build back better published on Preventionweb during 2024-2025 biennium

STRATEGIC OBJECTIVE 4: MOBILISE GOVERNMENTS AND OTHER STAKEHOLDERS THROUGH ADVOCACY AND KNOWLEDGE-SHARING TO MAKE DISASTER RISK REDUCTION CENTRAL TO SUSTAINABLE DEVELOPMENT

RESULT / DELIVERABLE	INDICATOR	MEANS OF VERIFICATION	BASELINE	TARGET
Result 4.1: Governments and other stakeholders demonstrate awareness of importance of risk-informed sustainable development	Percentage of survey respondents who answered that they did not work in disaster risk reduction field but identify disaster risk reduction as central or very relevant to their work	Survey conducted across UNDRR's channels	66% of survey respondents who answered that they did not work in disaster risk reduction field but identify disaster risk reduction as central or very relevant to their work in quarter 1 of 2023	5% increase by end of 2025
Deliverable 4.1.1: Increased awareness and understanding of disaster risk reduction and its centrality to sustainable development, to the climate change agenda and to a reduced need for humanitarian action	Number of followers/ visitors across main UNDRR public communication channels (UNDRR websites and social channels including Regional Offices social channels)	Google analytics (websites) and Hootsuite (social channels)	7,842,606 as of end of December 2022	10% increase by end of 2025
	Number of content items published by media outlets covering UNDRR's activities and campaigns	Meltwater	5,195 as of June 2023	15,000 content items published by media outlets during the 2024-2025 biennium
Deliverable 4.1.2: Improved understanding of the relevance of the Sendai Framework for achieving Agenda 2030	Number of engagement activities evidenced for International Day for Disaster Risk Reduction (IDDRR)	IDDRR community events submitted to webpage	40 engagement activities evidenced for IDDRR 2022	10% increase by end of 2025
Deliverable 4.1.3: Effective development and promotion of behavior change strategies and activities reduce disasters impact	Number of journalists trained on disaster risk reduction topics	Reports of the Media Saving Lives project plus user statistics from Preventionweb media training area	1,000 journalists trained as of June 2023	300 journalists trained during the biennium
	Number of standard operating procedures (SOPs) to institutionalize Early Warning Early Action System (EWEAS) approach and strengthening of critical broadcast infrastructure developed with Public Broadcasting Unions (PBUs)	UNDRR internal data collection, analysis and reports	No media outlets have SOPs on disaster risk reduction as of June 2023	40 SOPs to institutionalize EWEAS approach and strengthening of critical broadcast infrastructure developed with PBUs by end of 2025

RESULT / DELIVERABLE	INDICATOR	MEANS OF VERIFICATION	BASELINE	TARGET
Result 4.2: Advocacy, campaigning and communications strengthen UNDRR's relevance as the disaster risk reduction integrator within the UN system and externally	Percentage of survey respondents who find UNDRR's products relevant or very relevant to disaster risk reduction	Survey conducted across UNDRR's channels	85% of survey respondents found UNDRR's products relevant or very relevant to disaster risk reduction in quarter 1 of 2023	85% of survey respondents found UNDRR's products relevant or very relevant to disaster risk reduction by end of 2025
Deliverable 4.2.1: Demand-driven UNDRR policy guidance on risk-informed sustainable development used by partners and stakeholders	Number of page views of top 5 UNDRR-authored documents (excluding the Sendai Framework)	Preventionweb and UNDRR website statistics	The top 5 UNDRR-authored publications reached 141,962 page views in 2022	Increase of 10% in page views of top 5 UNDRR-authored publications by end of 2025
Deliverable 4.2.2: Alliances, networks and partnerships forged within the UN system and with external actors for prevention and resilience building	Number of content partnerships actioned annually	UNDRR internal data collection, analysis and reports	18 content partnerships were actioned in 2022	Minimum of 10 content partnerships actioned annually
	Number of UNDRR-convened events	Event pages created on undrr.org	72 events in 2022 (not including trainings)	50 UNDRR-convened events
Deliverable 4.2.3: Innovative and engaging campaigns and public-facing information materials disseminated	Number of global campaigns implemented	Internal reports	5 major global campaigns implemented during 2022	3 global campaigns implemented per year
	Reach of top three global campaigns	Impressions across social media channels + website page views (compiled via google analytics and Hootsuite)	Page views in 2022: - GAR: 18,000 - GP2022: 528,000 - IDDRR: 84,000 Social media impressions in 2022: - GAR: 161,000 - GP2022: 555,000 - Get to High Ground: 652,000	10% increase by end of 2025
Result 4.3: Effective leadership, learning and knowledge-sharing on disaster risk reduction mobilise action for risk-informed development	Percentage of survey respondents who are aware of UNDRR's products, find them useful or very useful	Survey conducted across UNDRR's channels	85% of those surveyed who answered that they were aware of the products, found them to be useful or very useful in quarter 1 of 2023	85% of those surveyed who answered that they were aware of the products, found them to be useful or very useful by end of 2025
Deliverable 4.3.1: Outreach generates improved engagement on learning and knowledge products relevant to partners' disaster risk reduction actions	Reach of Words into Action (WiA) guides	Page views of all WiA guides	30,031 as of end of June 2023	5% increase by end of 2025
	Reach of PreventionWeb	Annual page views	4,151,983 as of end of June 2023	10% increase by end of 2025

ENABLER: STRENGTHENED ORGANIZATIONAL PERFORMANCE

RESULT / DELIVERABLE	INDICATOR	MEANS OF VERIFICATION	BASELINE	TARGET
Result E1.1: Appropriate, timely, predictable and flexible funding is secured to enable effective implementation of the Strategic Framework	Amount of resources mobilized annually	UNDRR internal data collection, analysis and reports	60 million USD received in 2022	135 million USD mobilized for the 2024-2025 biennium
Deliverable E1.1.1: Sufficient, predictable and flexible financial resources for implementation of the work programme received	Percentage of resources mobilized annually that are unearmarked	UNDRR internal data collection, analysis and reports	30% of resources mobilized in 2020 were unearmarked	30% of resources mobilized annually are unearmarked in 2025
Deliverable E1.1.2: A broader and more diversified donor base is achieved	Number of funding sources supporting UNDRR Work Programme	UNDRR internal data collection, analysis and reports	31 funding sources supporting UNDRR in 2022	35 funding sources supporting UNDRR in 2025
Result E1.2: High-quality, effective and efficient operational performance	Extent to which business processes support operational performance	UNDRR internal data collection, analysis and reports	Continuous improvements required in support of operational performance as of May 2023	Enhanced business processes improve operational performance by end of 2025
Deliverable E1.2.1: Strategic planning, monitoring, reporting, evaluation and learning enhanced for improved Work Programme delivery	Extent to which planning, monitoring and reporting are timely conducted through the Strategic Management Application (SMA) platform in line with the UN Secretariat requirements	UN Secretariat reports	SMA platform used as per UN Secretariat requirements	Planning, monitoring and reporting timely conducted through the SMA as per UN Secretariat requirements during 20242025 biennium
Deliverable E1.2.2: Financial planning, management and monitoring strengthened for effective implementation of the Work Programme	Number of regular reviews and update of annual cost plans conducted	UNDRR internal data collection, analysis and reports	Annual financial resource plans monitored and updated on quarterly basis	Annual financial resource plans monitored and updated on quarterly basis during 20242025 biennium

RESULT / DELIVERABLE	INDICATOR	MEANS OF VERIFICATION	BASELINE	TARGET
Deliverable E1.2.3: Human resources planning and management enhanced for improved Work Programme delivery	% of performance appraisals and work plans completed in accordance with the UN planning cycle	HR reports	98.2% of performance appraisals and workplans for the period 2021-2022 were completed in accordance with the UN planning cycle	100% of the performance appraisals and work plans completed in accordance with the UN planning cycle for staff who were on board at the start of the reporting cycle by end of 2025
	% of staff having completed the mandatory learning programmes	HR reports	94% of UNDRR staff completed the mandatory learning programmes as of end of 2022	100% of staff complete the mandatory learning programmes within 3 months of joining UNDRR by end of 2025
	Average recruitment timeline for regular positions	HR reports	122 days of average recruitment timeline for regular positions as of end of 2022. This result was achieved in spite of the staff turnover	120 days of average recruitment timeline for regular positions by end of 2025
Deliverable E1.2.4: Enterprise risk management strengthened to effectively anticipate and mitigate operational risks	Enterprise risk management embedded in the processes and operations of the organization	UNDRR internal data collection, analysis and reports	Risk register updated in line with the Secretariat's comprehensive risk mitigation framework as of end of 2022	Risk register updated annually in line with the Secretariat's comprehensive risk mitigation framework by end of 2025
Deliverable E1.2.5: Data established as a strategic asset to better serve Member States and stakeholders and strengthen data literacy in the organisation	Extent to which UNDRR Data Strategy and roadmap implemented across the organization	Internal reports	UNDRR Data Strategy and roadmap developed as of May 2023	UNDRR data maturity score by 2025 reaches systematic level in all dimensions

RESULT / DELIVERABLE	INDICATOR	MEANS OF VERIFICATION	BASELINE	TARGET
Result E1.3: Increased diversity and inclusion across all workstreams of the organisation to promote gender equality and the rights of persons with disabilities	HR statistics on gender and geographic diversity	HR reports	56% of UNDRR international staff were women as of end of 2022 and 39.75% of the international staff have citizenship from Asia-Pacific, Latin American and Caribbean, Africa or Eastern Europe	Gender diversity to be at 50% female and 50% male of the international staff. In addition, 50% of the international staff have citizenship from Asia-Pacific, Latin American and Caribbean, Africa or Eastern Europe by end of 2025
	% of newly approved projects being assessed as gender-sensitive or gender-responsive % of new approved projects being assessed as disability inclusive	Record of approved projects (IPMR tool)	42% of newly approved projects have been assessed as gender-sensitive or gender-responsive as of end of 2022 No formal assessment of integration of disability inclusion	50% of newly approved projects being assessed as gender-sensitive or gender-responsive by end of 2025 20% of newly approved projects being assessed as disability inclusive by end of 2025
Deliverable E1.3.1: Implementation of UNDRR action plans enables and supports gender parity and diversity	UNDRR's reporting across the 17 indicators in the UN System Wide Action Plan on gender equality and women's empowerment (UN SWAP) improves annually	UN SWAP annual reporting	In 2021, UNDRR met or exceeded the requirements for 12 indicators out of the 16 applicable indicators of the UNSWAP	14 of the 17 indicators (82%) meet or exceed requirements by 2025
	Percentage of UNDRR staff who have the skills and resources needed to integrate gender equality and women's empowerment into their work	Gender capacity assessment	In May 2021, UNDRR staff were asked how much they agreed with the following statements on a scale of 1 (do not at all agree) to 5 (very much agree): • Do you have the skills needed to support gender equality in your work? Average response 3.47 • Do you have the resources needed to support gender equality in your work? Average response was 3.22	When the gender capacity assessment is repeated in 2025 and UNDRR staff are asked how much they agreed with the following statements on a scale of 1 (do not at all agree) to 5 (very much agree): • Average response for "Do you have the skills needed to support gender equality in your work?" is 4.00 or higher • Average response for "Do you have the resources needed to support gender equality in your work?" is 4.00 or higher
Deliverable E1.3.2: UNDRR cross-organisational work aligns with the UN Disability Inclusion Strategy	Number of UNDIS indicators meeting and exceeding requirements	UNDRR Annual Report to UNDIS	As of end of 2022, UNDRR meets the requirements of 6 out of the 16 UNDIS indicators	14 out of the 15 UNDIS indicators meet and exceed the requirements at the end of 2025

RESULT / DELIVERABLE	INDICATOR	MEANS OF VERIFICATION	BASELINE	TARGET
Result E1.4: Information and communications technology support UNDRR's efficient performance	Extent to which information and communications technology (ICT) solutions enable efficient collaboration	UNDRR internal data collection, analysis and reports	ICT tools not systematically used for more efficient collaboration as of July 2021	Enhanced use of ICT tools for more efficient collaboration by end of 2025
Deliverable E1.4.1: Effective information and technology processes and tools provide fit-for-purpose solutions for business requirements	Compliance rate with UN Secretariat hosting, infrastructure and software standards	UN Secretariat reports	50% compliant with UN Secretariat hosting, infrastructure and software standards	70% compliant with UN Secretariat hosting, infrastructure and software standards by end of 2025

Cover page picture: UN Deputy Secretary General, Amina J. Mohammed, meeting with children who conducted an evacuation drill in May 2022 in Bali, Indonesia.

Credit: UNDRR/Antoine Tardy